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# *Strategy of Collaboration with Industry for High Luminosity LHC*

Frédéric Bordry

11<sup>th</sup> May 2016

7th International Particle Accelerator  
Conference

May 8-13, 2016, BEXCO, Busan Korea



# LHC (Large Hadron Collider)

**14 TeV proton-proton  
accelerator-collider built in the  
LEP tunnel**

Lead-Lead (Lead-proton) collisions

- 1983** : First studies for the LHC project
- 1988** : First magnet model (feasibility)
- 1994** : Approval of the LHC by the CERN Council
- 1996-1999** : Series production industrialisation
- 1998** : Declaration of Public Utility & Start of civil engineering
- 1998-2000** : Placement of the main production contracts
- 2004** : Start of the LHC installation
- 2005-2007** : Magnets Installation in the tunnel
- 2006-2008** : Hardware commissioning
- 2008-2009** : Beam commissioning and repair

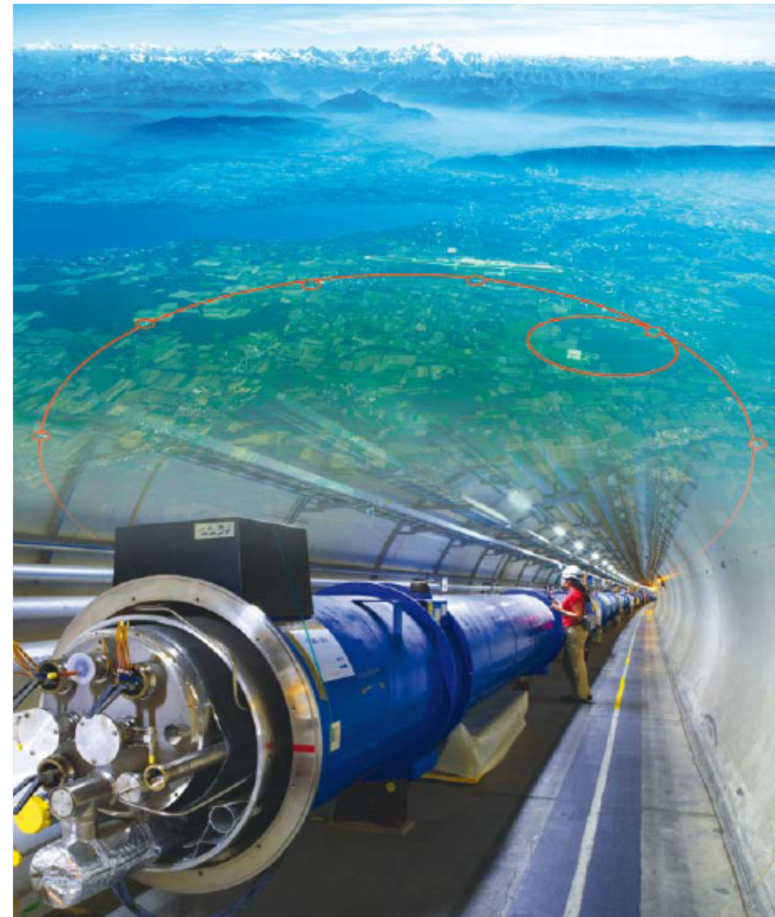
**2010-2035: Physics exploitation**

**2010 – 2012 : Run 1 ; 7 and 8 TeV**

**2015 – 2018 : Run 2 ; 13 TeV**

**2021 – 2023 : Run 3**

**2024 – 2025 : HL-LHC installation**



# LHC: technological challenges

The specifications of many systems were over the state of the art.  
Long R&D programs with many institutes and industries worldwide.

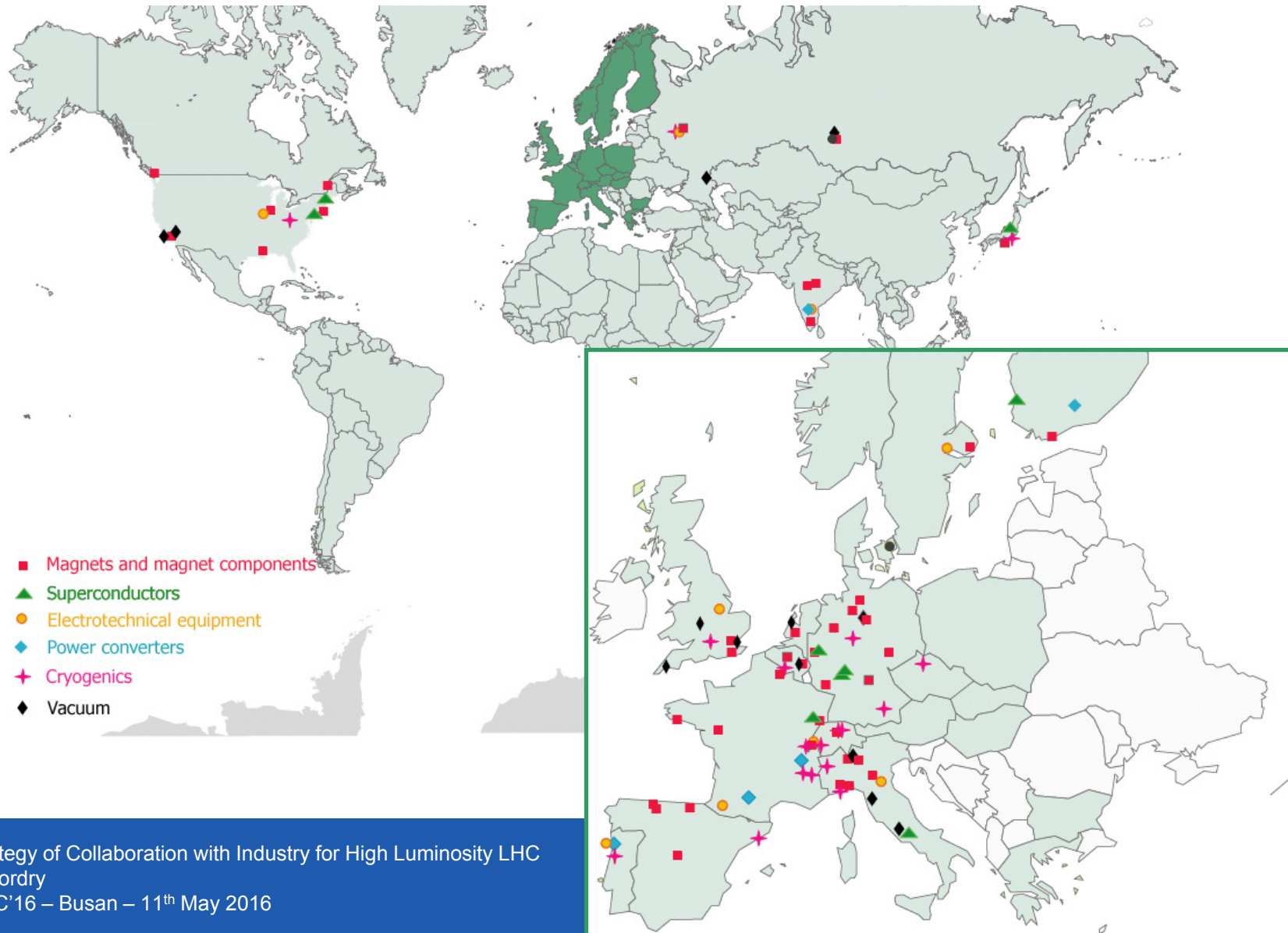


- The highest field accelerator magnets: 8.3 T (1232 dipole magnets of 15 m)
- The largest superconducting magnet system (~10'000 magnets)
- The largest 1.9 K cryogenics installation (superfluid helium, 150 tons of LHe to cool down 37'000 tons)
- Ultra-high cryogenic vacuum for the particle beams ( $10^{-13}$  atm, ten times lower than on the Moon)
- The highest currents controlled with high precision (up to 13 kA)
- The highest precision ever demanded from the power converters (ppm level)
- A sophisticated and ultra-reliable magnet quench protection system  
(Energy stored in the magnet system: ~10 Gjoule, in the beams > 700 MJ)



# LHC engineering & technology are also international

## 100 major high-tech industrial contracts





# Industrial procurement

## Strategy, constraints, management

### - Legal/regulatory framework

- CERN purchasing rules
- Seeking « fair return » among CERN Member States
- Handling special « in-kind » contributions

### - Call for tenders

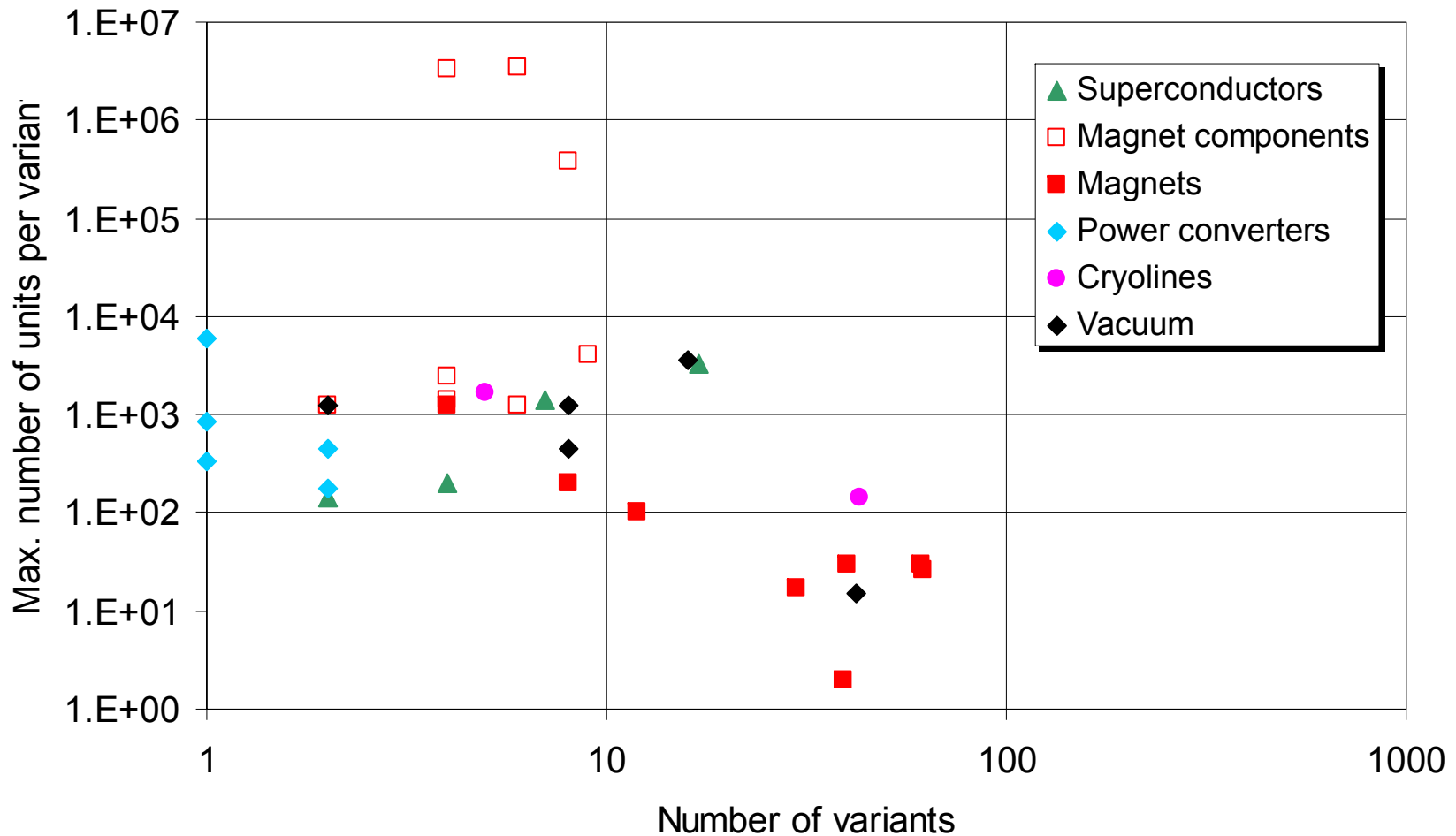
- Selecting the right companies
- Building know-how & maintaining interest through prototyping, preseries and series
- Technical specification: functional & interface versus build-to-print; Identify what can be done by the industry and what needs to be done by CERN (costs and risks: breakdown, assembly, performance responsibility, ...)

### - Industrial Contracts

- Split: security of supply & balanced return versus additional follow-up (multiple contracts ; n+1 strategy : prototype and series)
- Intermediate supply & logistics (to ensure the supply of sensitive components)
- JIT (Just In Time) versus production buffer & sorting
- Industrialization, production ramp and de-ramp
- Quality and inspection (a shared QAP is essential)

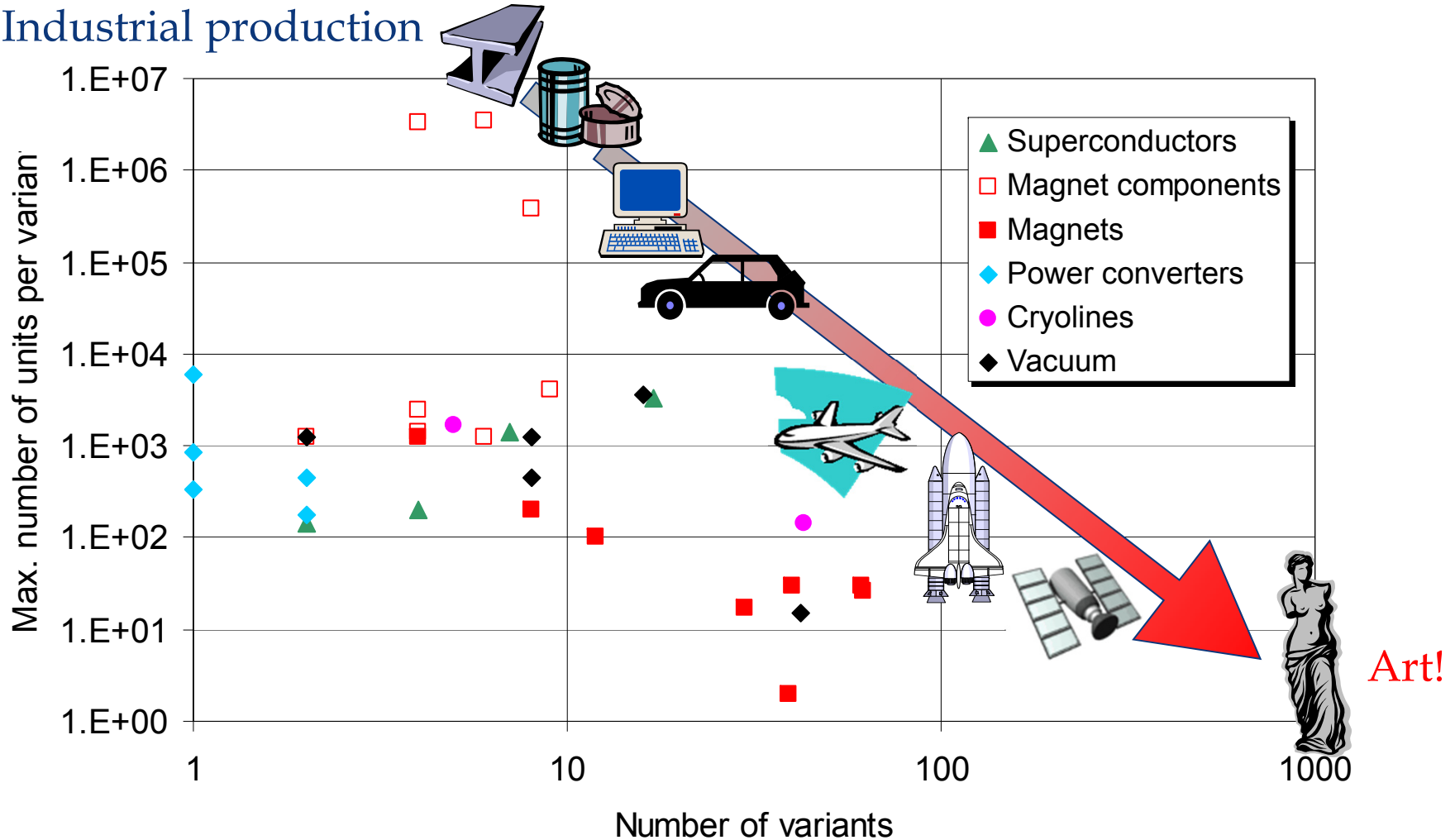


# LHC components & industrial products



# LHC components & industrial products

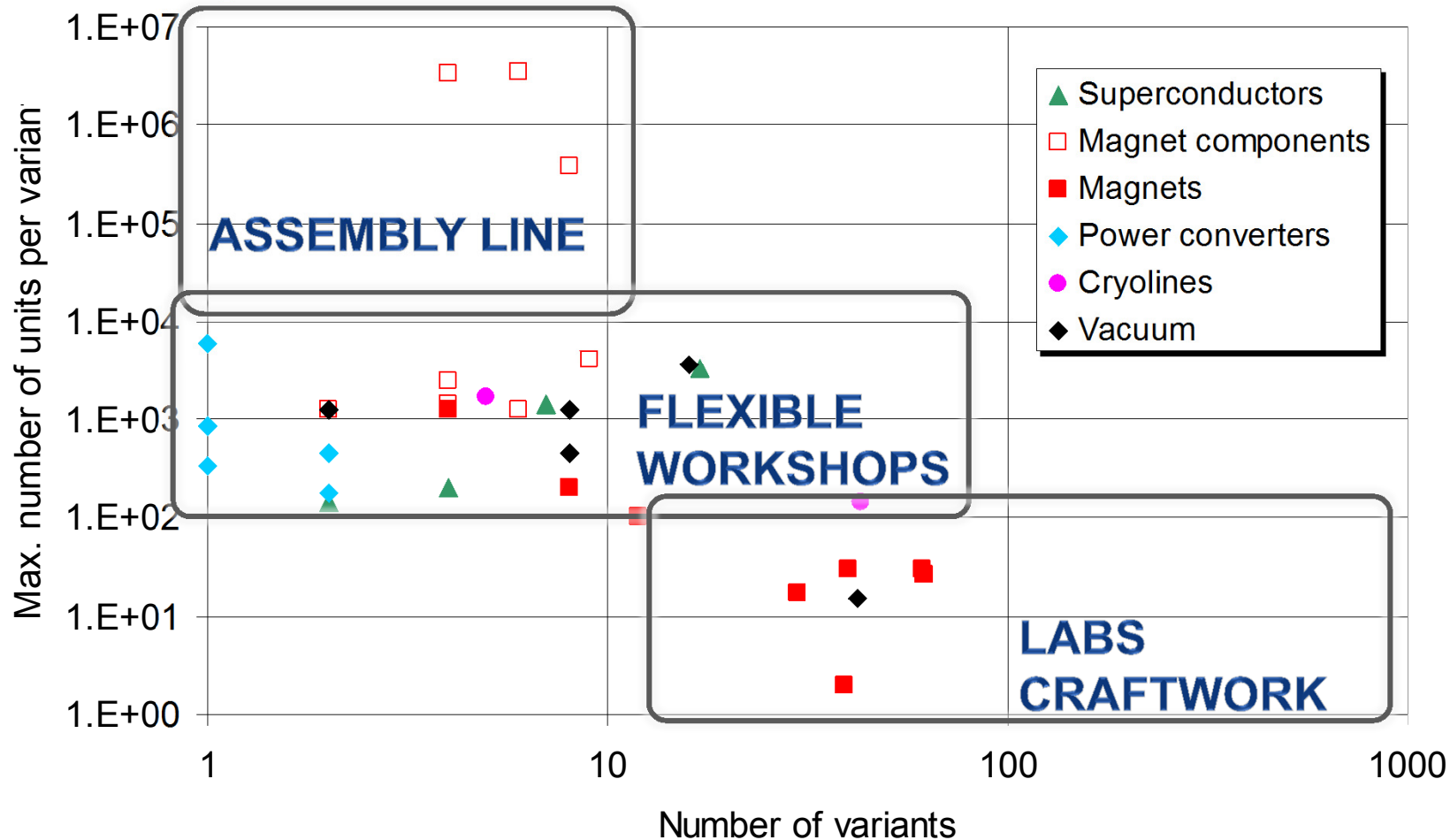
Industrial production





# LHC components & industrial products

## Industrial production

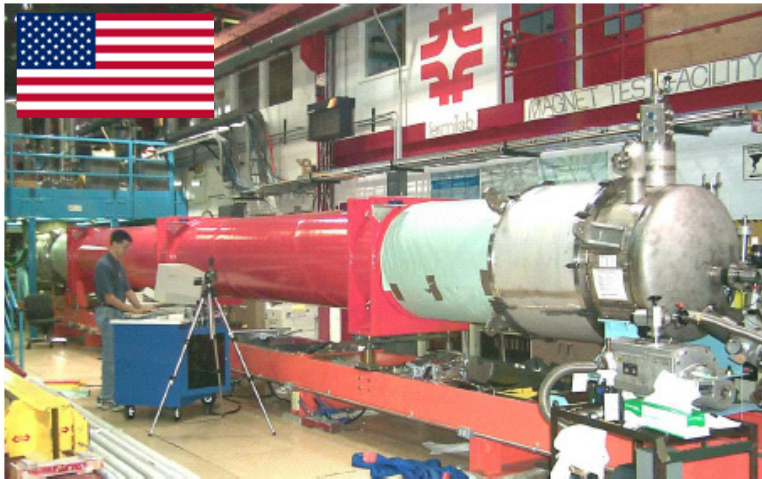
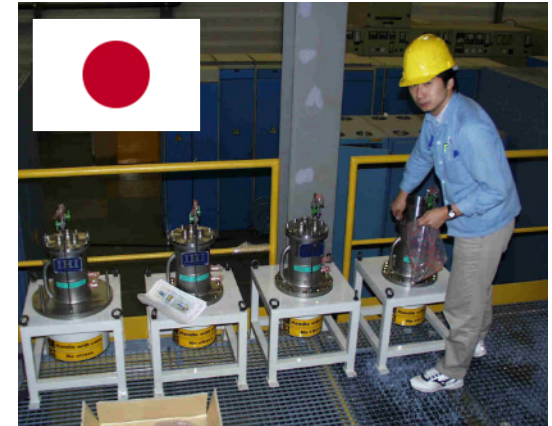


Art!

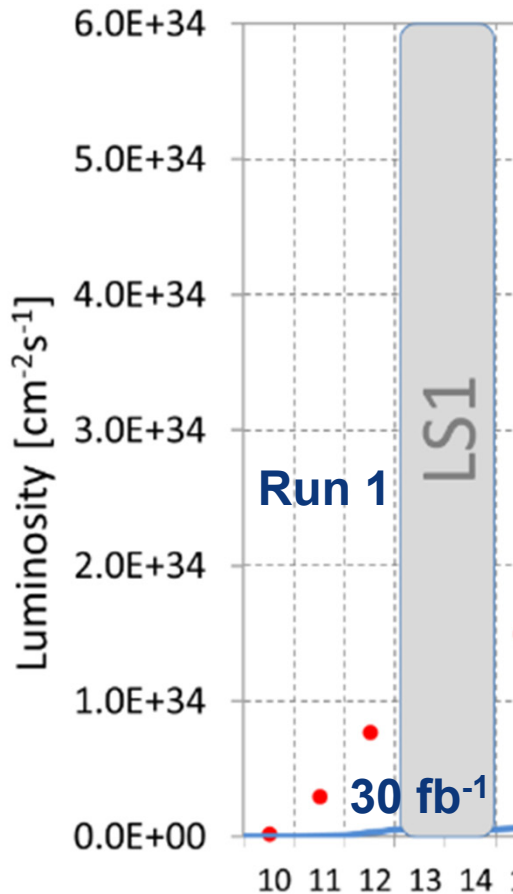
# In-kind contributions:

LHC accelerator ~ 15 % (Non-member and host states)

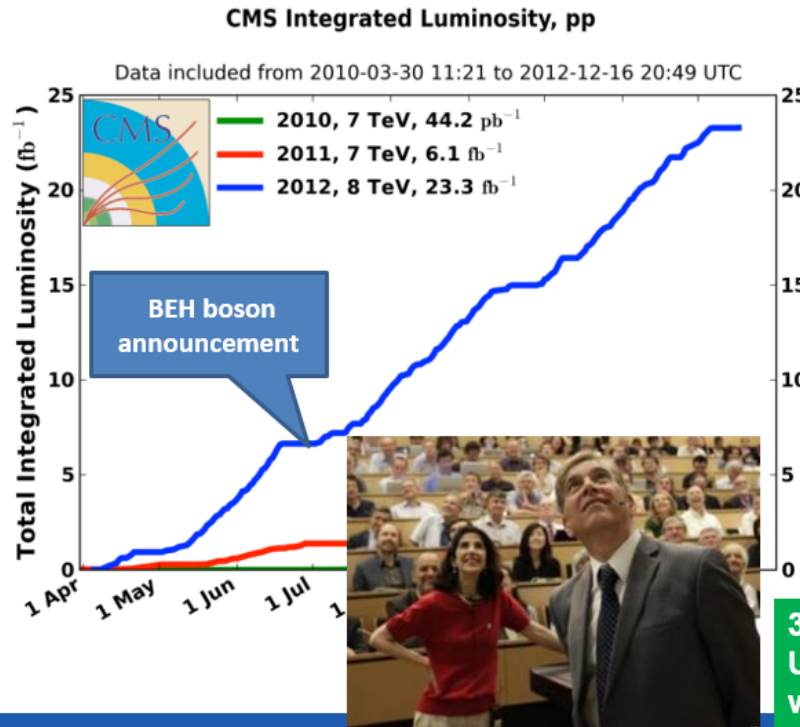
*LHC detectors ~ 80 % (Member and non-member states)*



# LHC operation



## LHC 2010-2012: a rich harvest of collisions



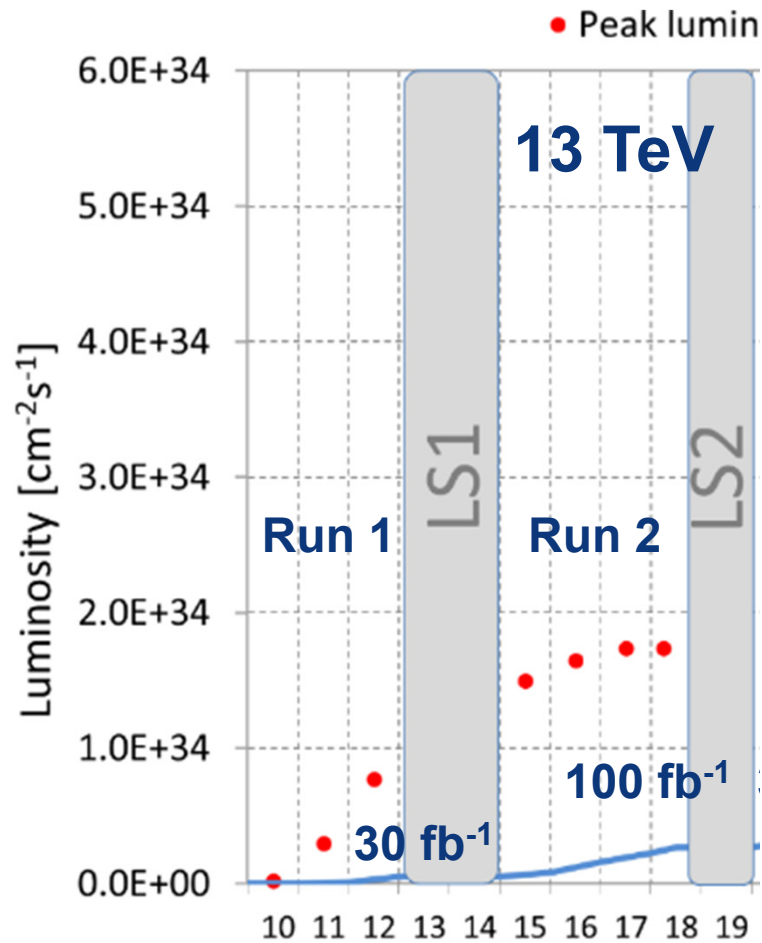
$\Sigma \sim 30 \text{ fb}^{-1}$   
 $\sim 2 \cdot 10^{15}$  collisions

- 2010: **0.04 fb<sup>-1</sup>**  
7 TeV CoM  
Commissioning
- 2011: **6.1 fb<sup>-1</sup>**  
7 TeV CoM  
... exploring limits
- 2012: **23.3 fb<sup>-1</sup>**  
8 TeV CoM  
... production

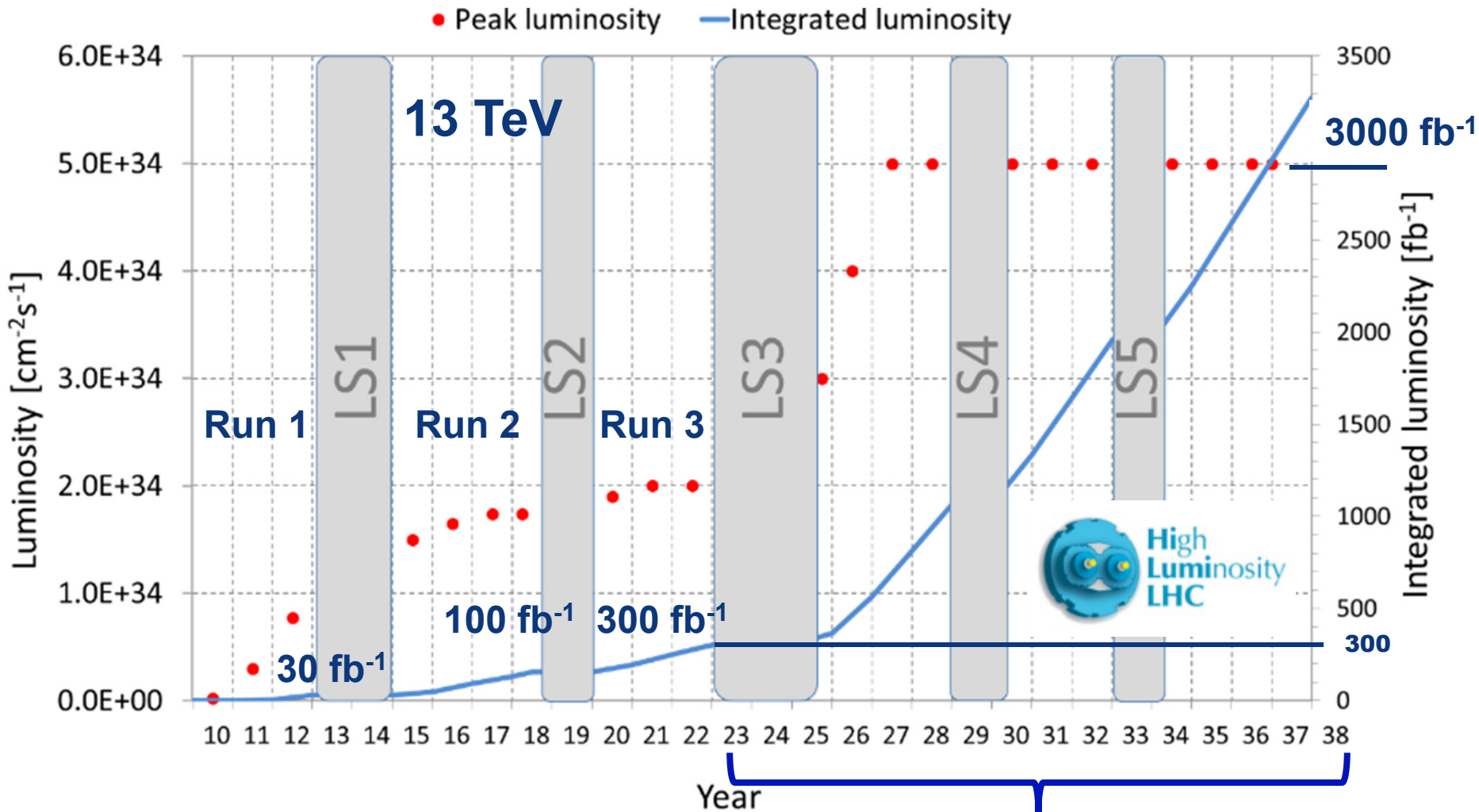
3.5 TeV and 4 TeV in 2012  
 Up to 1380 bunches  
 with 1.5 · 10<sup>11</sup> protons



# LHC roadmap: Goal of 3'000 fb<sup>-1</sup> by mid 2030ies



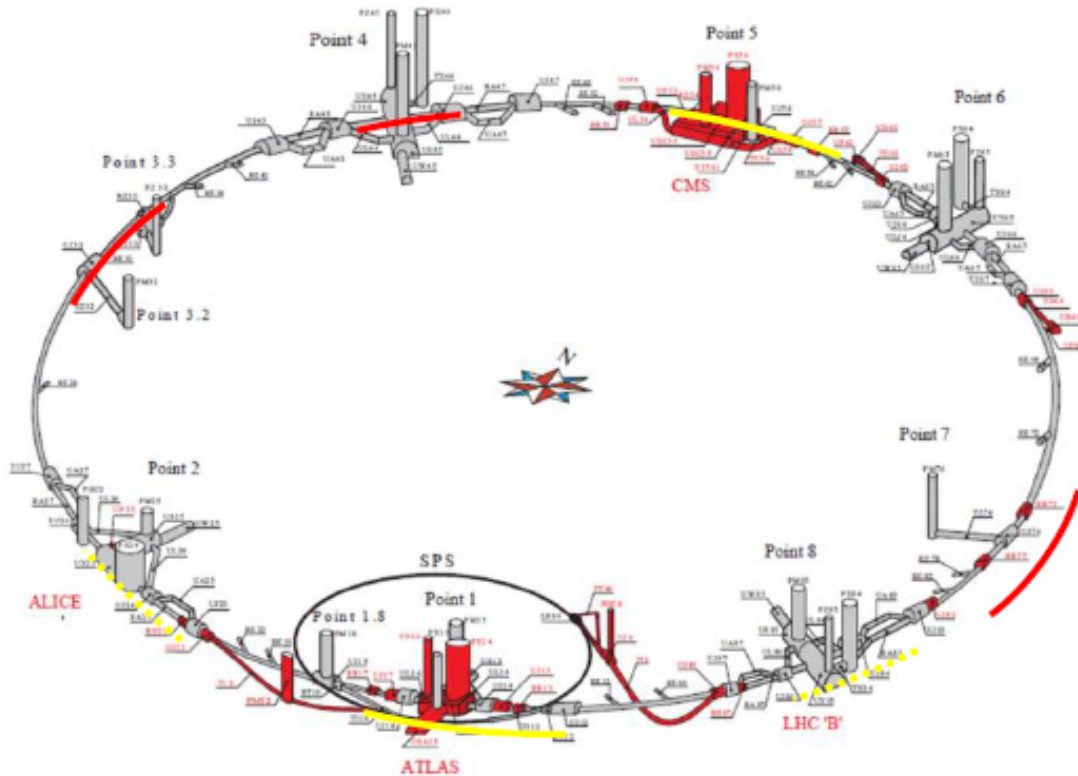
# LHC roadmap: Goal of 3'000 fb<sup>-1</sup> by mid 2030ies



High Luminosity project (HL-LHC)



# The HL-LHC Project



- **New IR-quads  $Nb_3Sn$  (inner triplets)**
- **New 11 T  $Nb_3Sn$  (short) dipoles**
- **Collimation upgrade**
- **Cryogenics upgrade**
- **Crab Cavities**
- **Cold powering**
- **Machine protection**
- ...

**Major intervention on more than 1.2 km of the LHC**



# Squeezing the beams: High Field SC Magnets

## Quads for the inner triplet

Decision 2012 for low- $\beta$  quads

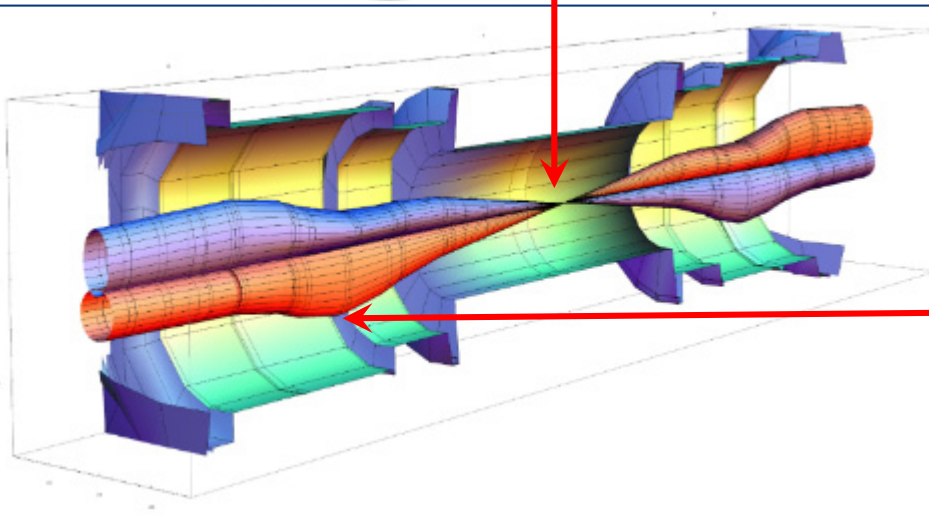
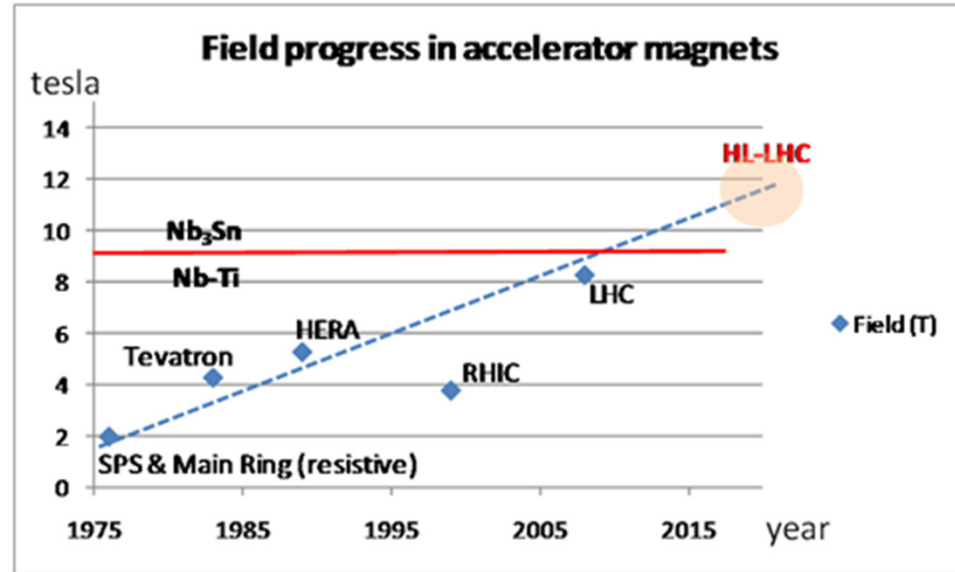
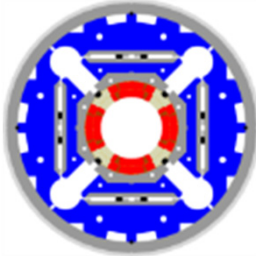
Aperture  $\varnothing$  150 mm – 140 T/m

( $B_{\text{peak}} \approx 12.3$  T)

operational field, designed for 13.5 T

**=> Nb<sub>3</sub>Sn technology**

(LHC: 8 T, 70 mm)



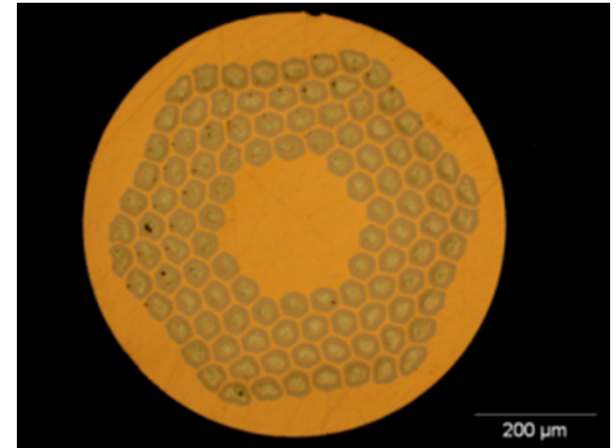
	$\beta_{\text{triplet}}$	Sigma triplet	$\beta^*$	Sigma*
Nominal	~4.5 km	1.5 mm	55 cm	17 $\mu\text{m}$
HL-LHC	~20 km	2.6 mm	15 cm	7 $\mu\text{m}$

# The « new » material : Nb<sub>3</sub>Sn

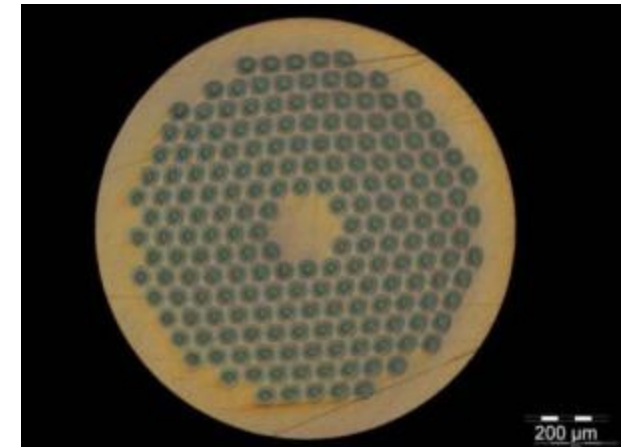
- Recent 23.4 T (1 GHz) NMR Magnet for spectroscopy in Nb<sub>3</sub>Sn (and Nb-Ti).
- 15-20 tons/year for NMR and HF solenoids. Experimental MRI is taking off
- **ITER: 500 tons in 2010-2015**  
It is comparable to LHC *1200 tons of Nb-Ti*

**HL-LHC will require only 20 tons of Nb<sub>3</sub>Sn**

- HEP ITD (Internal Tin Diffusion):
  - **High Jc., 3xJc ITER**
  - Large filament (50 μm), large coupling current...
  - Cost is 5 times LHC Nb-Ti

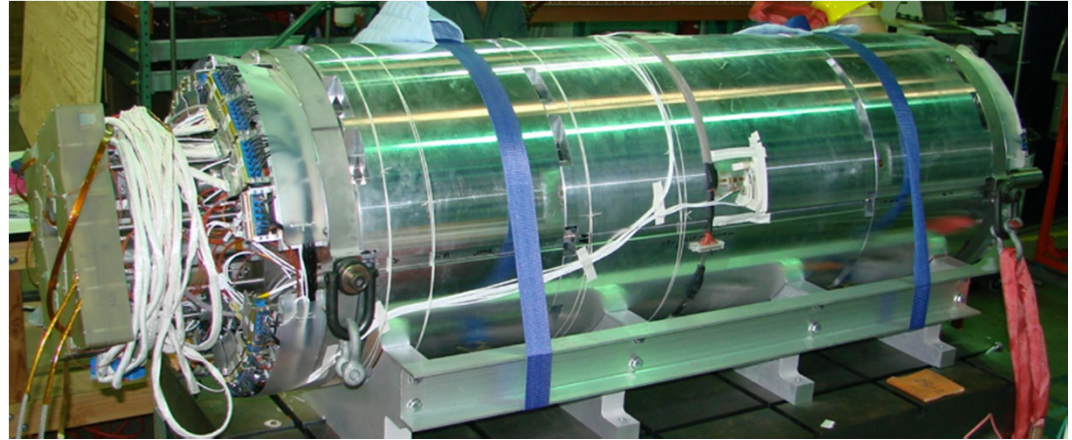
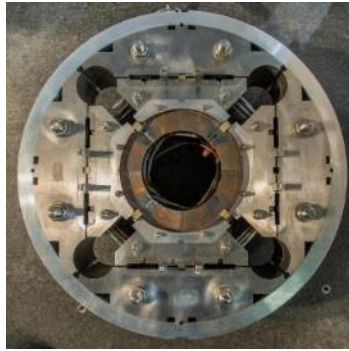
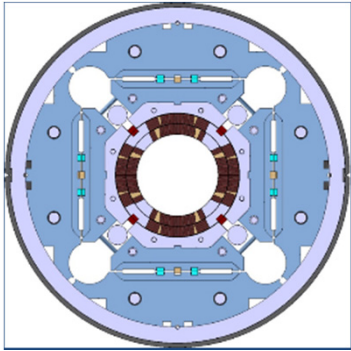


0.7 mm, 108/127 stack RRP from Oxford OST



1 mm, 192 tubes PIT from Bruker EAS

# First short model magnet MQXFS1 (1.5 m) Inner triplet Quad final cross section ( $\varnothing = 150$ mm)

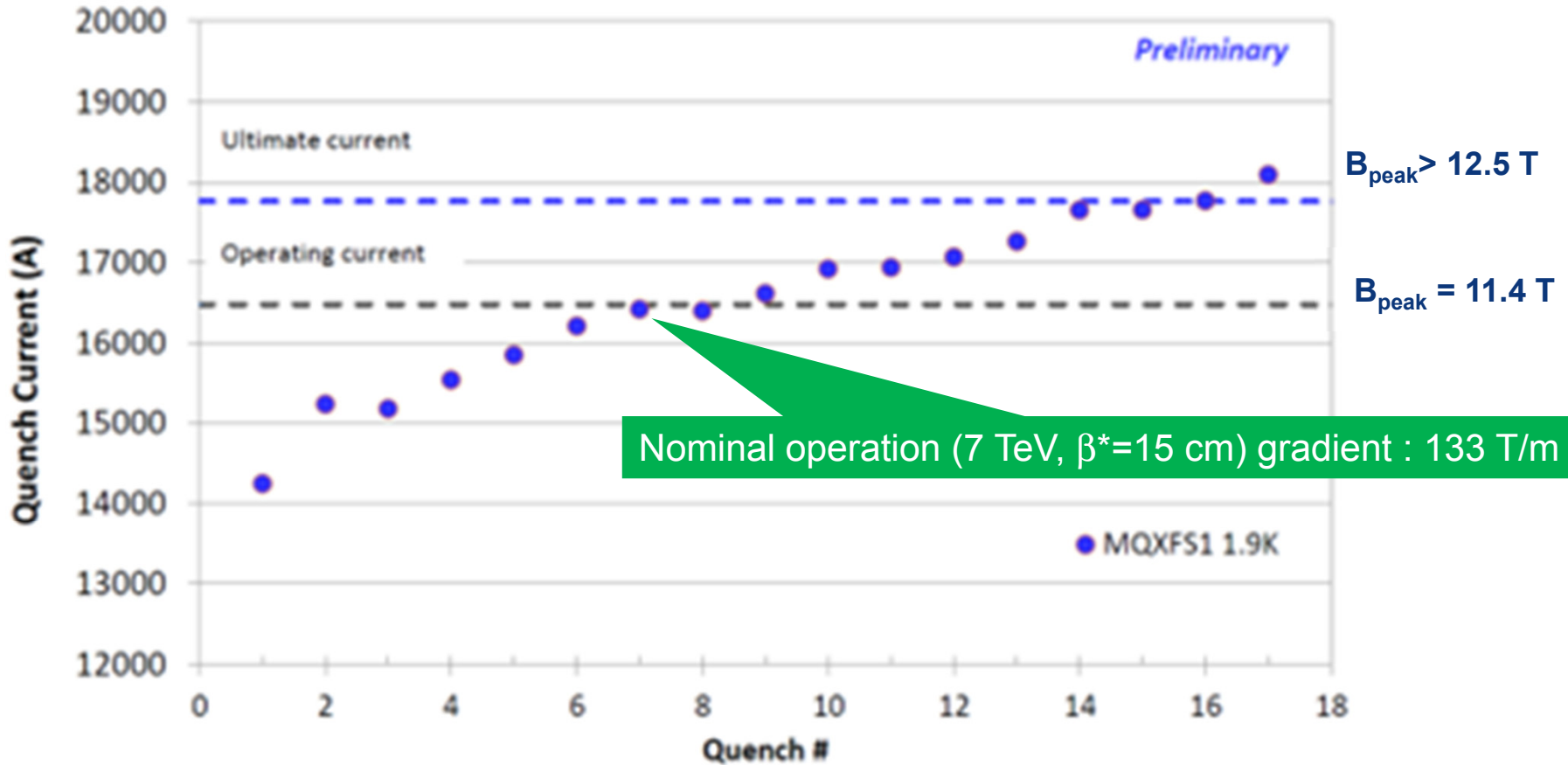


**CERN - US LARP collaboration**  
**Design and  $Nb_3Sn$  coils by CERN and LARP together (50%-50%)**

**Full collider characteristics.**  
**Final length will be 3 to 5 times more**



# First short model magnet MQXFS1 (1.5 m) Result of the first energization @ FNAL

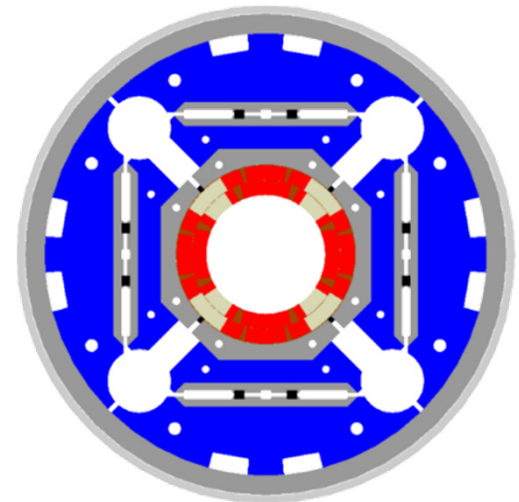
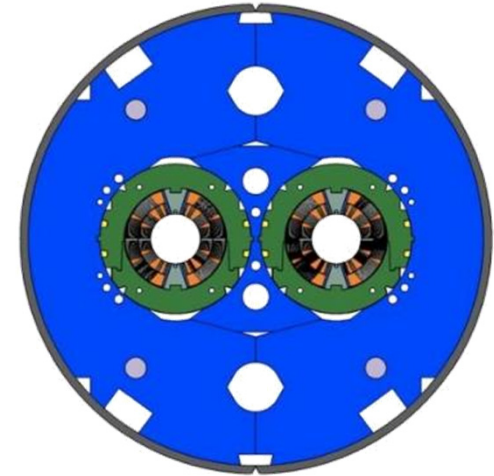


**Next: thermal cycle and memory test (and more...)**



# Industrial Service Contracts for Prototyping and Industrialization of Nb<sub>3</sub>Sn Magnets for HL-LHC (2013)

- Provision of services for prototyping and industrialization at CERN of **Nb<sub>3</sub>Sn magnets** for HL-LHC
- Design and build full scale **prototypes** of the 11T dipole and large aperture quadrupole for the LHC triplets
- Design and build the **tooling** required, develop with CERN the necessary **manufacturing and inspection procedures**





- **High Luminosity Project calls for a novel magnet technology, based on Nb<sub>3</sub>Sn, to achieve the required field**
- Declared objectives of the industry service contracts are to:
  - **Share the technology development** with our qualified industrial partners right from the start
  - **Profit from the industrial approach** to the design of the manufacturing process and associated tooling
  - **Prepare industry** to the manufacturing of HiLumi magnets as well as for future projects (e.g. an FCC Future Circular Colliders; 100km collider), anticipating technology transfer

# Industrial Service Contracts



- S156/TE (January 2014) – Babcock Noell
- S157/TE (September 2013) – Alstom, now GE
- S158/TE (May 2014) – ASG Superconductors
- S159/TE (November 2013) – Oxford Instruments





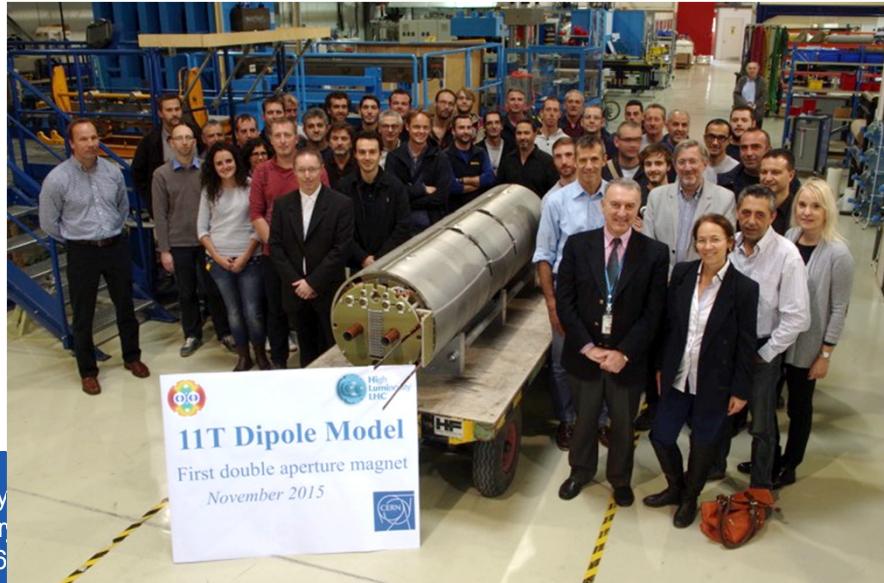
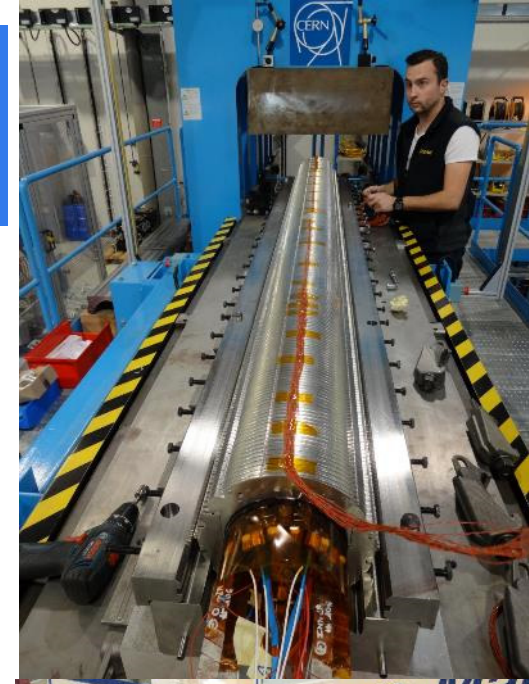
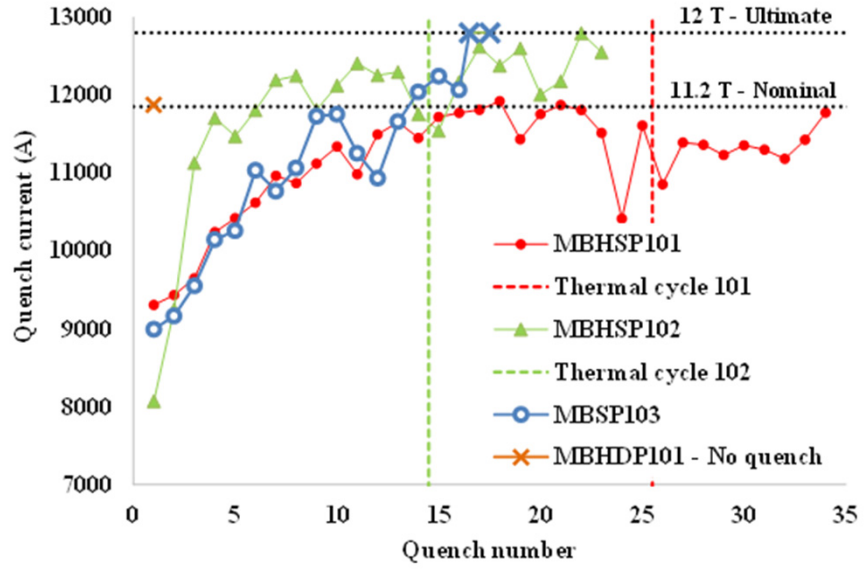




# 11 T Dipole for HL-LHC (Dispersion suppressor collimation)

## First assembly in Two-In-One magnet of short coils (1.8 m)

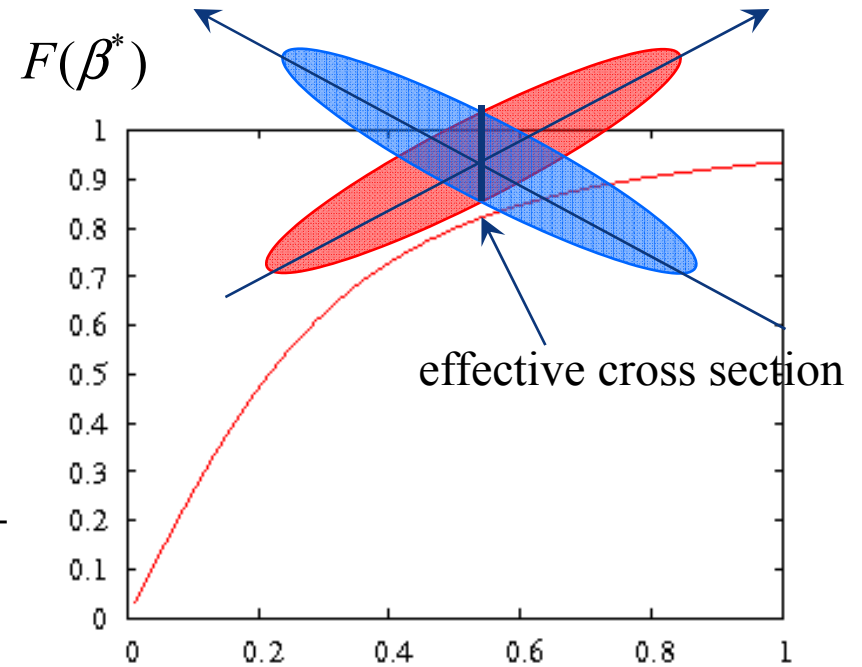
### Nb3Sn technology



# HL-LHC Upgrade Ingredients: Crab Cavities

Geometric Luminosity  
Reduction Factor:

$$F = \frac{1}{\sqrt{1 + \Theta^2}}; \quad \Theta \equiv \frac{\theta_c \sigma_z}{2\sigma_x}$$





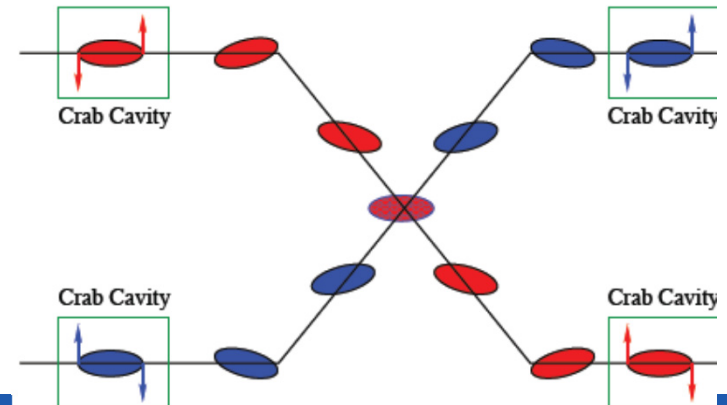
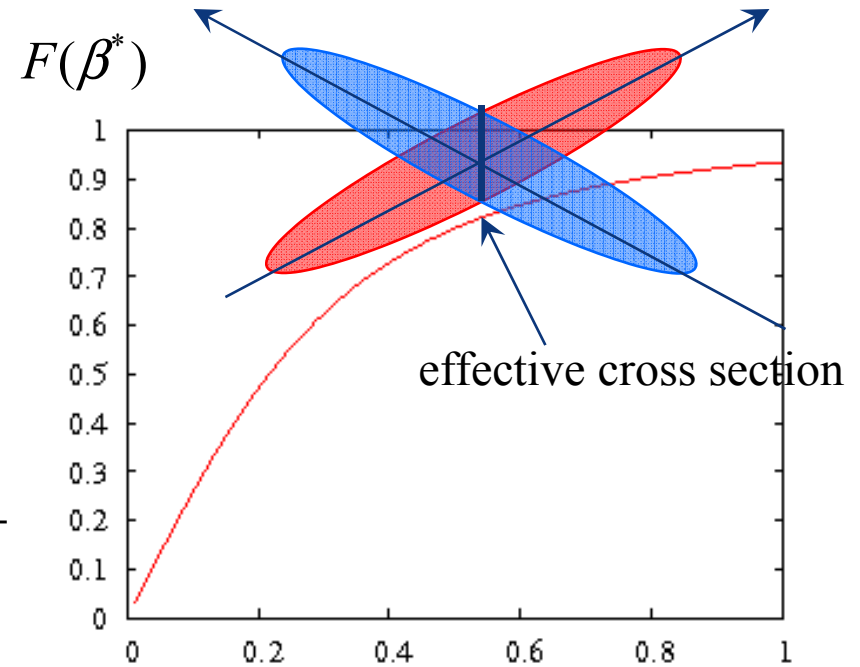
# HL-LHC Upgrade Ingredients: Crab Cavities

## Crab Cavities:

- Reduces the effect of geometrical reduction factor
- Independent for each IP

$$F = \frac{1}{\sqrt{1 + \Theta^2}}; \quad \Theta \equiv \frac{\theta_c \sigma_z}{2\sigma_x}$$

- Noise from cavities to beam ?
- Challenging space constraints



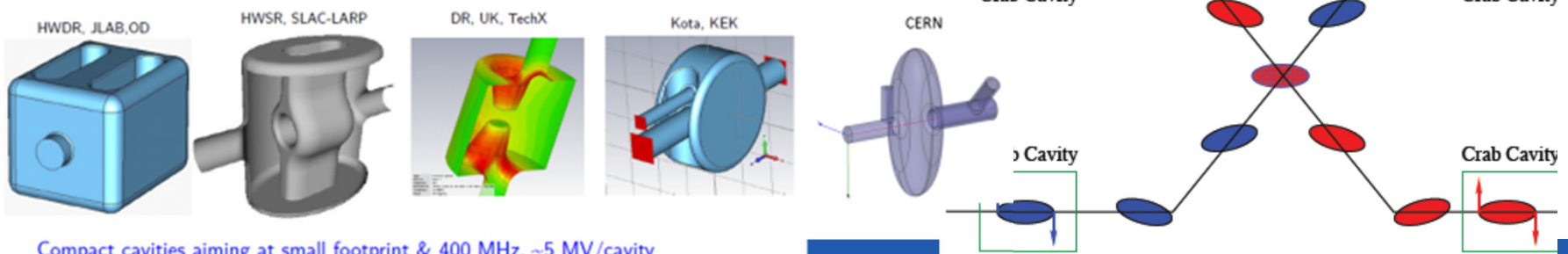
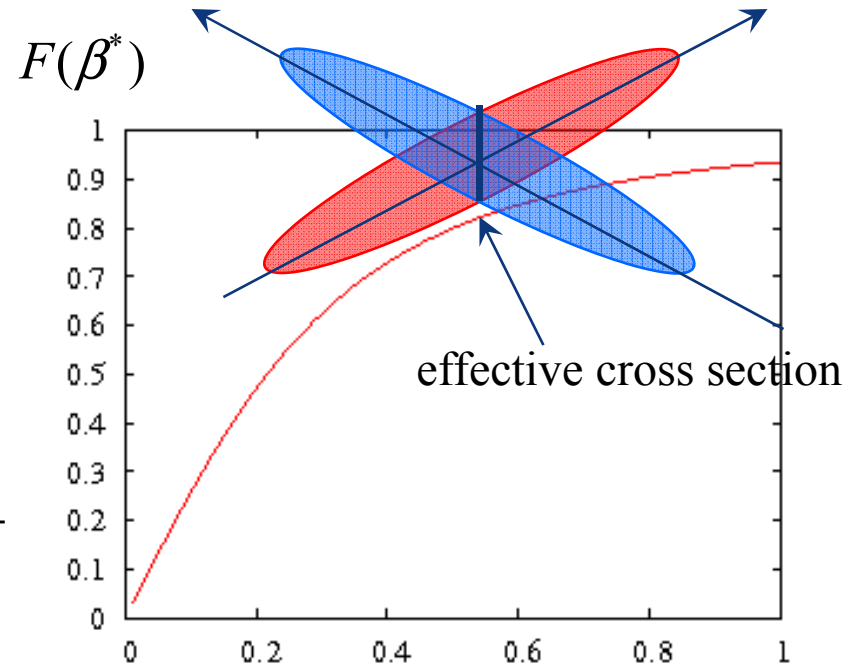
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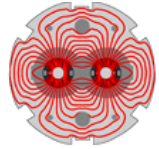
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Compact cavities aiming at small footprint & 400 MHz, ~5 MV/cavity

# Excellent first results: e.g. RF dipole > 5 MV

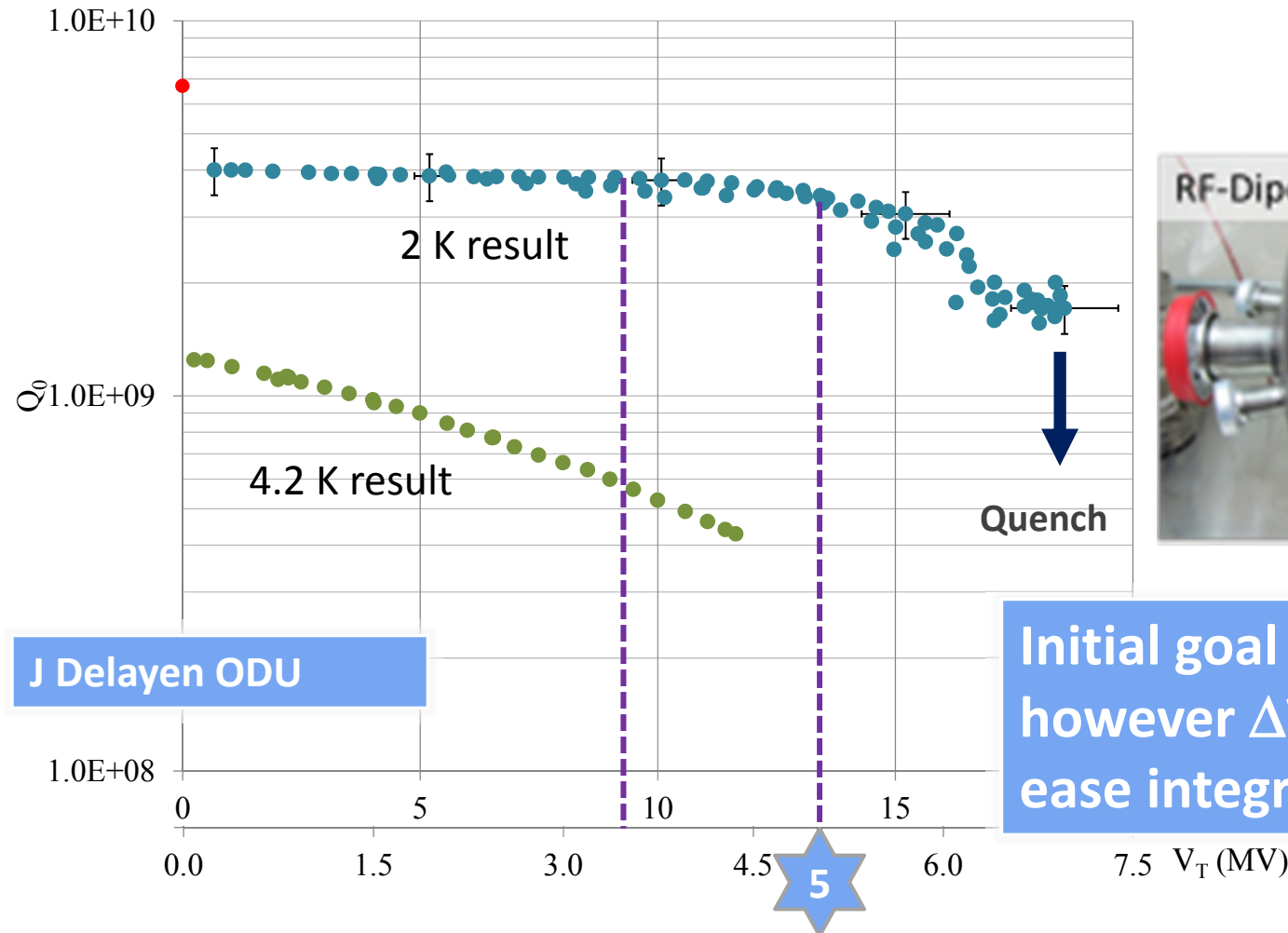
¼ w and 4-rods also tested (1.5 MV)



LARP



RF-Dipole Nb prototype

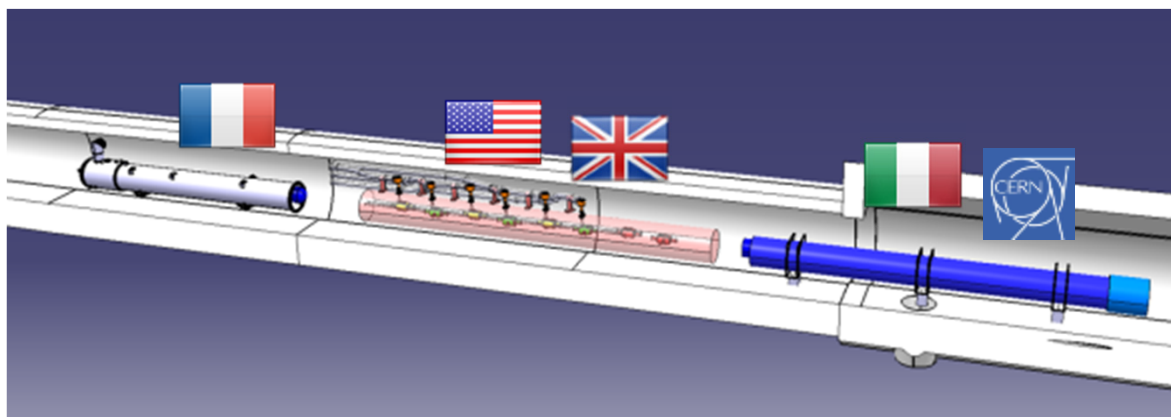
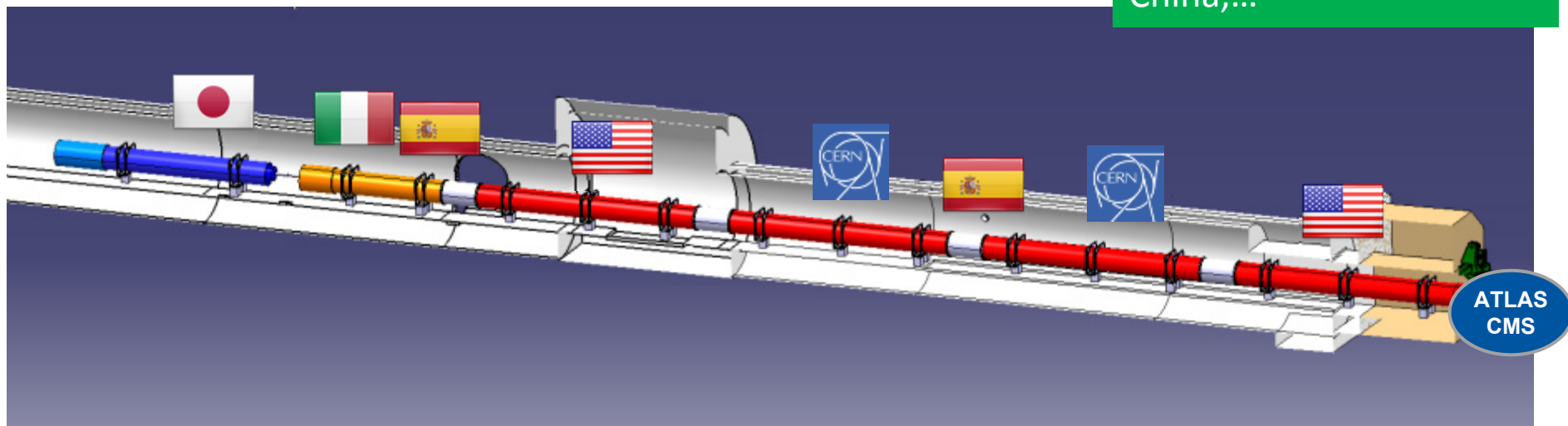


J Delayen ODU

Initial goal was 3.5 MV  
however  $\Delta V > 5-6$  MV would  
ease integration

# In-kind contributions and collaborations for design, prototypes, production and tests

Discussions are ongoing with other countries, e.g. Canada, Russia, India, China,...



Q1-Q3 : R&D, Design, Prototypes and in-kind **USA**  
D1 : R&D, Design, Prototypes and in-kind **JP**  
MCBX : Design and Prototype **ES**  
HO Correctors: Design and Prototypes **IT**  
Q4 : Design and Prototype **FR**

CC : R&D, Design and in-kind **USA**

CC : R&D and Design **UK**



# Managing in-kind contributions

## Definition & allocation

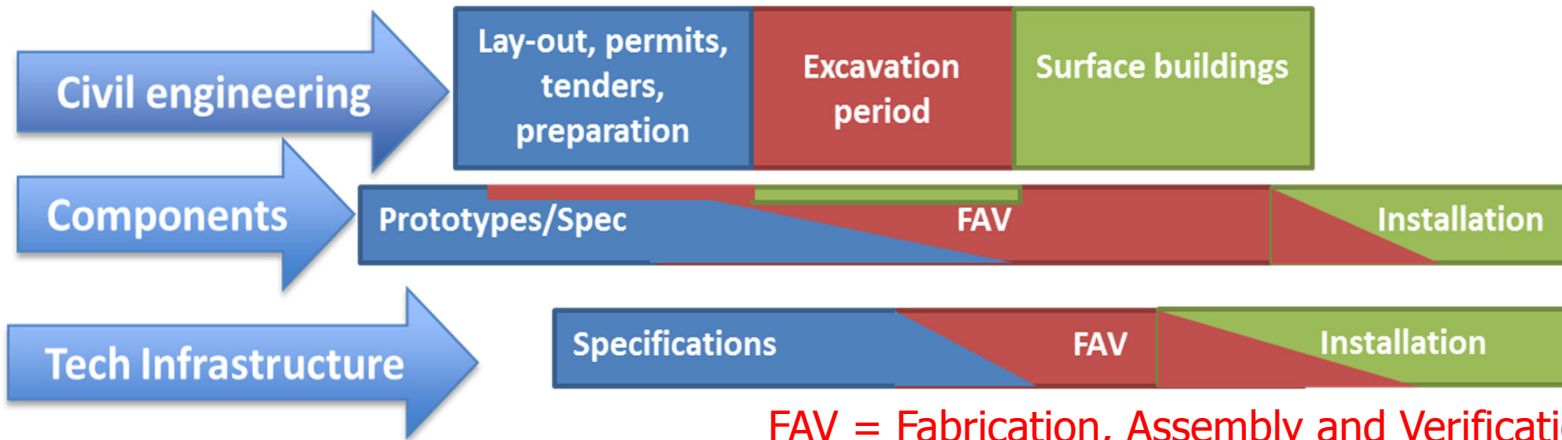
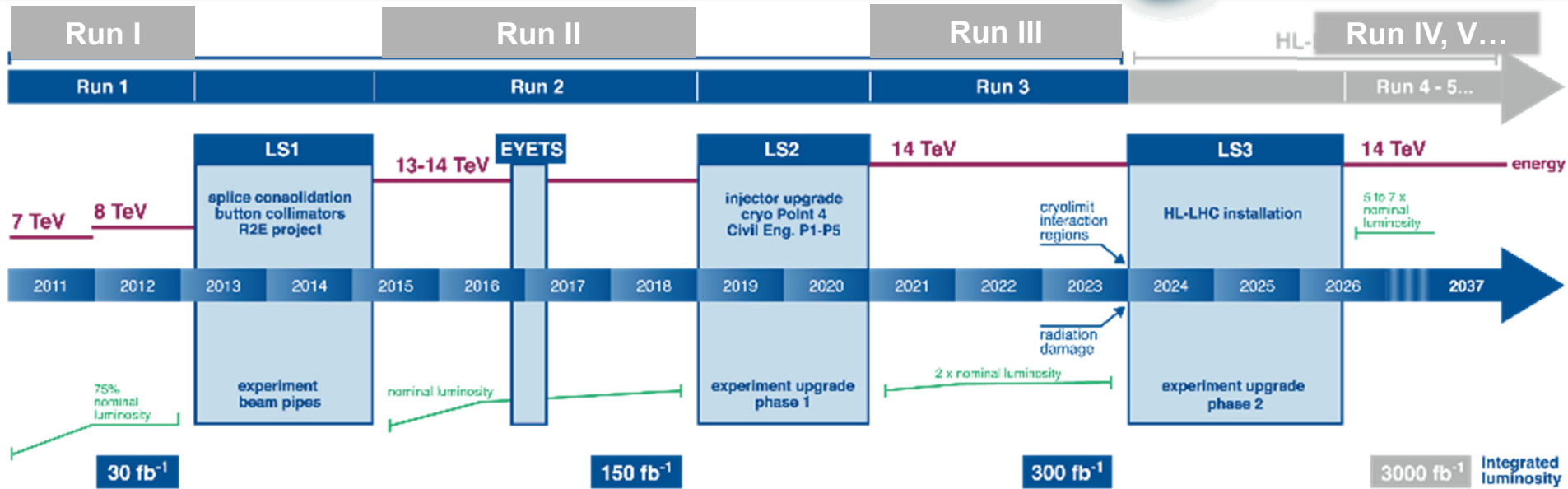
- Match project needs, technical competencies, economic and political interests
- Achieve cost effectiveness with respect to world market prices
- Preserve “fair return” to Member States

## Execution

- International procurement and local culture: importance of involving local institutes (not just funding “Funding Agencies”) in follow-up of high-tech supplies
- Project team must maintain sufficient in-house resources to handle emergency situations which **will** occur: non-conformities, QA problems, delays, company insolvencies...



# LHC / HL-LHC Plan

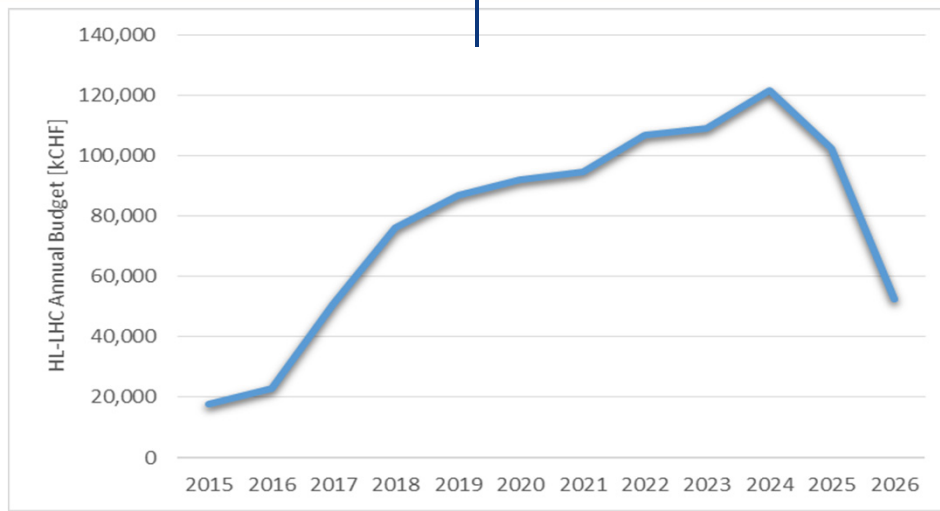


**FAV = Fabrication, Assembly and Verification**



# HL-LHC Cost & Schedule

## HL-LHC Plan



- The High Luminosity project seeks industrial suppliers and collaborations to start the construction phase and make the High Luminosity upgrade.
- CERN aims at fostering R&D collaborations and knowledge exchange also with SMEs, a perfect opportunity to match their capacity with the requirements of HL-LHC
- Next 4 years there will be intensive prototyping and the production of some of the first series of components.

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- Next 4 years there will be intensive prototyping and the production of some of the first series of components.
- **For CERN: understanding industry capabilities and the know how that could come from industry is the best way to specify equipment that can be built by industry**
- **For industries: understanding CERN needs are crucial to tender successfully.**

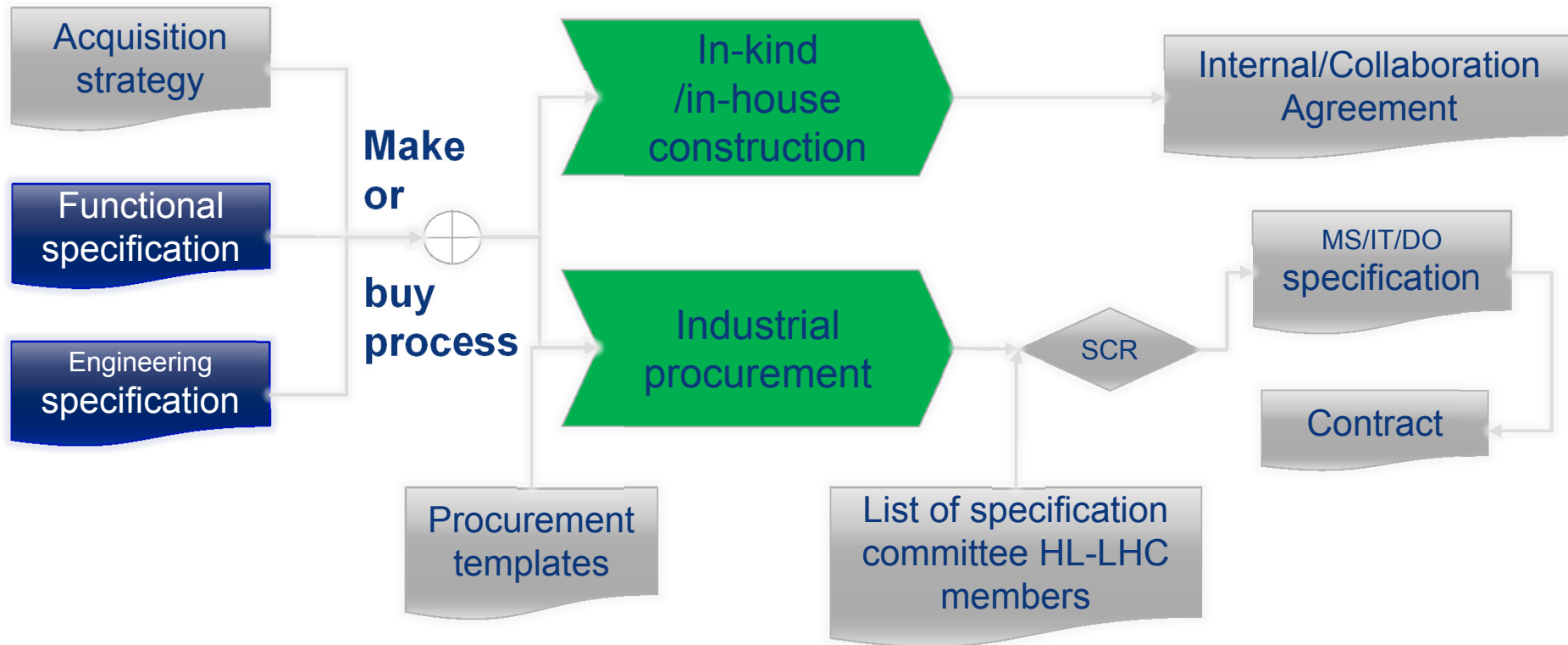
# Acquisition process



Inputs

Acquisition

Outputs



SCR: Specification Committee Review







**Provide timely information of what CERN requires and for when**

**Clear list of what CERN will need, their main characteristics and when the tendering process will start with easy access to the documents**

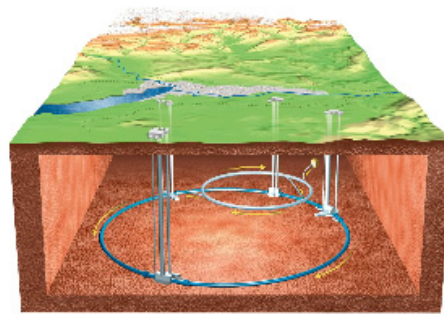
**<https://project-hl-lhc-industry.web.cern.ch>**

## Building the HL-LHC with the Industry

The HL-LHC Industry Website has been specially designed for all those firms that wish to participate in this ambitious project. We want to share all the relevant information related to the procurement that will be required to accomplish this major upgrade of the LHC.

The industry will have a crucial role and will be heavily involved within the [HL-LHC Project](#) since it will be the main source to provide the technologies and equipment that are required to successfully achieve the goals of this upgrade of the LHC.

The HL-LHC will collaborate with many types of industries and businesses to pursue its goals. Knowledge and technology to be developed during the HL-LHC project will make a lasting impact on society.



The Large Hadron Collider (LHC) at [CERN](#) at the Franco-Swiss border near Geneva, is the largest scientific instrument ever designed and built for scientific research. It has been exploring the new high-energy frontier since 2010, attracting a global user-community of more than 7,000 scientists spanning more than 60 countries.

After only a little more than one year of operation, on 4th July 2012 the LHC experiments, [ATLAS](#) and [CMS](#), could announce the first major discovery: the long-sought Higgs boson, the cornerstone of the Standard Model

ILOS

[ILOS Portal](#)

### HIGHLIGHTS

7 Abr 2016

[QUACO Open Market Consultation](#)

QUACO Open Market Consultation has taken place at CERN on 30 March.

[Read more](#)

10 Mar 2016

[HL-LHC is now part of the ESFRI Roadmap](#)

The 2016 Roadmap highlights the strong socio-economic impact of research infrastructures as well as their potential to generate innovation through collaboration with industrial partners.

[More information on the ESFRI Roadmap 2016](#)

8 Feb 2016

[QUACO Open Market Consultation](#)

CERN, as member of the European pre-competitive procurement (PCP) instrument QUACO, is pleased to invite you to the Open Market Consultation (OMC) that will take place on 30<sup>th</sup>

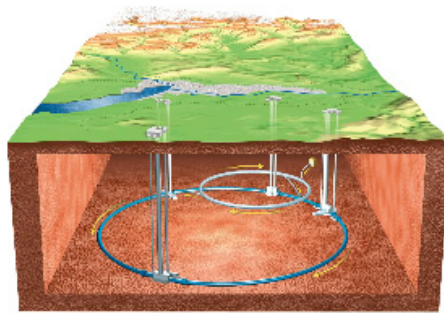


## Building t

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HL-LHC Industry

Industry Relations and Procurement Website for the HL-LHC project

<https://project-hl-lhc-industry.web.cern.ch>



HL-LHC Industry

Industry Relations and Procurement Website for the HL-LHC project

Search this site

Home General Info

## Building the HL-LHC

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The industry will have a main source to provide the technology to be developed during the HL-LHC project will

The HL-LHC will collaborate with many types of industries



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Home General Info

TENDERING FOR HL-LHC  
Calls for tenders for HL-LHC



HL-LHC Industry

Industry Relations and Procurement Website for the HL-LHC project

Search this site

Home General Info Procurement Overview Tendering Acquisition Timeline Events Contact

### WORK PACKAGES & PROCUREMENT INFO

- WP1 - Project Management & Technical Coordination
- WP2 - Accelerator Physics and Performance
- WP3 - Insertion Regions Magnets
- WP4 - Crab Cavities & RF
- WP5 - Collimation
- WP6A - Cold Powering
- WP6B - Warm Powering
- WP7 - Machine Protection
- WP8 - Collider-Experiment Interface
- WP9 - Cryogenics
- WP10 - Energy Deposition & Absorber Coordination
- WP11 - 11T Dipole
- WP12 - Vacuum
- WP13 - Beam Diagnostics
- WP14 - Beam Transfer & Kickers
- WP15 - Integration & (De-)Installation
- WP16 - Hardware Commissioning
- WP17 - Infrastructure, Logistics and Civil Engineering

## WP9 - Cryogenics

**WP Leader:** [Serge Claudet](#)

**Main WP Engineers:** [Daniel Berkowitz](#), [Krzyztof Brodzinski](#), [Laurent Delprat](#), [Gerard Ferlin](#), [Lionel Herblin](#), [Rob Van Weelderen](#)

**Technologies:** Cryogenics systems for HL-LHC, Electronic, electrical equipment and instrumentation for accelerators

**Main materials:**

**Key external factors:** Radiation, 1.9 K

**WP9 in a nutshell** (Please note that info provided in this document is subject to be changed. Mentioned quantities, materials, parameters, etc. may change along the design and/or manufacturing process of the equipment)

**WP9 Main Activities**

**Next 18 months procurements needs** (Access restricted to ILOs)



## Project simplified schedule

The HiLumi life cycle is divided in 4 main phases. The procurement of components is launched between 6 and 18 month before the “Fabrication, Assembly & Verification phase”. The time will depend on the cost of the procurement reaching up to 18 month for supplies which value is higher than 750 KCHF.

Requirements Definition	
Development Stage	
Fabrication, Assembly & Verification	
Installation-Commissioning	

WP	PBS Element Description	2016		2017		2018		2019		2020		2021		2022		2023		2024		2025		2026	
		H1	H2	H1	H2	H1	H2	H1	H2	H1	H2	H1	H2	H1	H2	H1	H2	H1	H2	H1	H2	H1	H2
WP3	Q1 and Q3 Magnets*																						
WP3	Q2a and Q2b Magnets*																						
WP3	D1 Separation Dipole*																						
WP3	D2 Recombination Dipole*																						
WP3	Q4 Magnet*																						
WP3	Dipole Corrector Magnet in CP*																						
WP3	Orbit Corrector Magnet for Q2*																						
WP3	Orbit Corrector Magnet for D2 and Q4*																						
WP3	High Orbit Correctors in CP*																						
WP3	Q5 Magnet for IR6*																						
WP3	Q5 Magnet: Option using spares*																						



# Conclusions



*Cooperation with industry* is essential from early stages of the project in order to achieve success within business constraints

- *Develop and maintain interest in a one-off, technically risky supply*
- *Series production of innovative items at market prices*
- *Competition with other products/markets*

The industry will have a crucial role and will be heavily involved within the HL-LHC Project since it will be the main source to provide the technologies and equipment that are required to successfully achieve the goals of this upgrade of the LHC.

<https://project-hl-lhc-industry.web.cern.ch>

Thanks for your attention



[www.cern.ch](http://www.cern.ch)

**"The task of the mind is to produce future"**  
Paul Valéry

