

A large hand is shown holding a miniature ecosystem. The ecosystem includes a waterfall, a tree, a lion, a bird, and a butterfly. The hand is positioned as if holding the ecosystem gently. The background is a light, cloudy sky with several small birds flying.

TANGO 

TANGO CONTROLS MOVES TO INDUSTRY

Andy Götz (ESRF)

on behalf of

TANGO Collaboration

CROSSING THE BRIDGE



CROSSING THE BRIDGE



CROSSING THE BRIDGE



controls
TANGO

THE BRIDGE



SUSTAINABILITY



"Sustainability means that the software you use today will be available - and continue to be improved and supported - in the future."*

<https://www.software.ac.uk/about>

Future = 20 to 30 years



*Distributed Devices are still modern
after 20 years e.g. agents and
microservices are modern (again!)*

IT TAKES MORE THAN TWO TO TANGO ...

- **40+ sites** depend on Tango Controls
- **Original core developers** sometimes move on
- All projects need **renewal** in order to be **sustainable**
- Minimum of **3 to 4 core developers** needed
- **Collaboration Contract** helps guarantee sustainability

THE TANGO CONTROLS COLLABORATION

- **10 members** = 5 core + 5 collaborating members
- **100 000 euros / yr, 5 yr contract** (ESRF financial rules)



- **Steering Committee** votes on decisions and strategy

THE TANGO CONTROLS COLLABORATION

- **Collective decisions**
- **Simplified Procedure to join**
- **GOAL is MORE + BETTER SOFTWARE**



CORE INDUSTRIAL PARTNERS

- **Core industrial partners** are industrial partners who can work in the Tango core
- Minimum Requirements:
 1. **Power Tango users,**
 2. **Experienced developers,**
 3. **Professional and affordable**
- Identified 4 partners:
 - **Startups** - IK, 3Controls,
 - **Service companies** - STFC, Nexeya



EACH PARTNER HAS EXPERT SKILLS

- Following partners had skills in :
 1. **IK**
 - Tango, ava, C++, JS, web design, s/w quality ...
 2. **3Controls**
 - Tango, documentation, VM, ...
 3. **Nexeya**
 - Tango, Windows, CI
 4. **STFC**
 - Tango, Python, C++
 5. **Webu**
 - Django, web hosting
 6. **Jetbrains**
 - sponsored development tools

TASKS SUB-CONTRACTED

- Following tasks were sub-contracted:
 1. **C++ and Java core development (LTS + V10)**
 - move to github, LTS + V10, CI, QA, ...
 2. **Restructuring documentation**
 - move to Sphinx, readthedocs.com
 3. **Continuous integration for Linux+Windows**
 - Travis for Linux
 - AppVeyor for all Windows compilers
 4. **Missing features for PyTango 9.2**
 - Pipes, enum types, i/f change event
 5. **Web site hosting + improvements**
 - new website is even better
 6. **Device server catalogue**

EVENTS SPONSORED

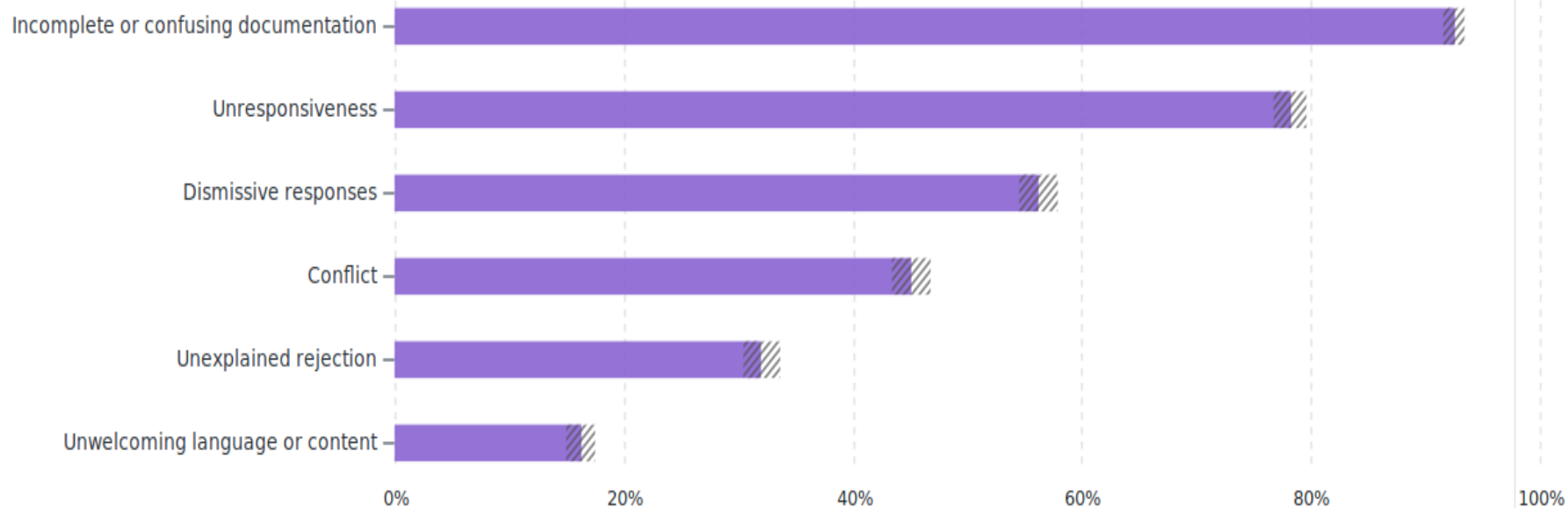
- Tango Write-the-doc camp
- Streaming of Tango meeting
- Russian Tango meeting in Moscow



PROBLEM WITH OPEN SOURCE

Fig1. - Problems encountered in open source

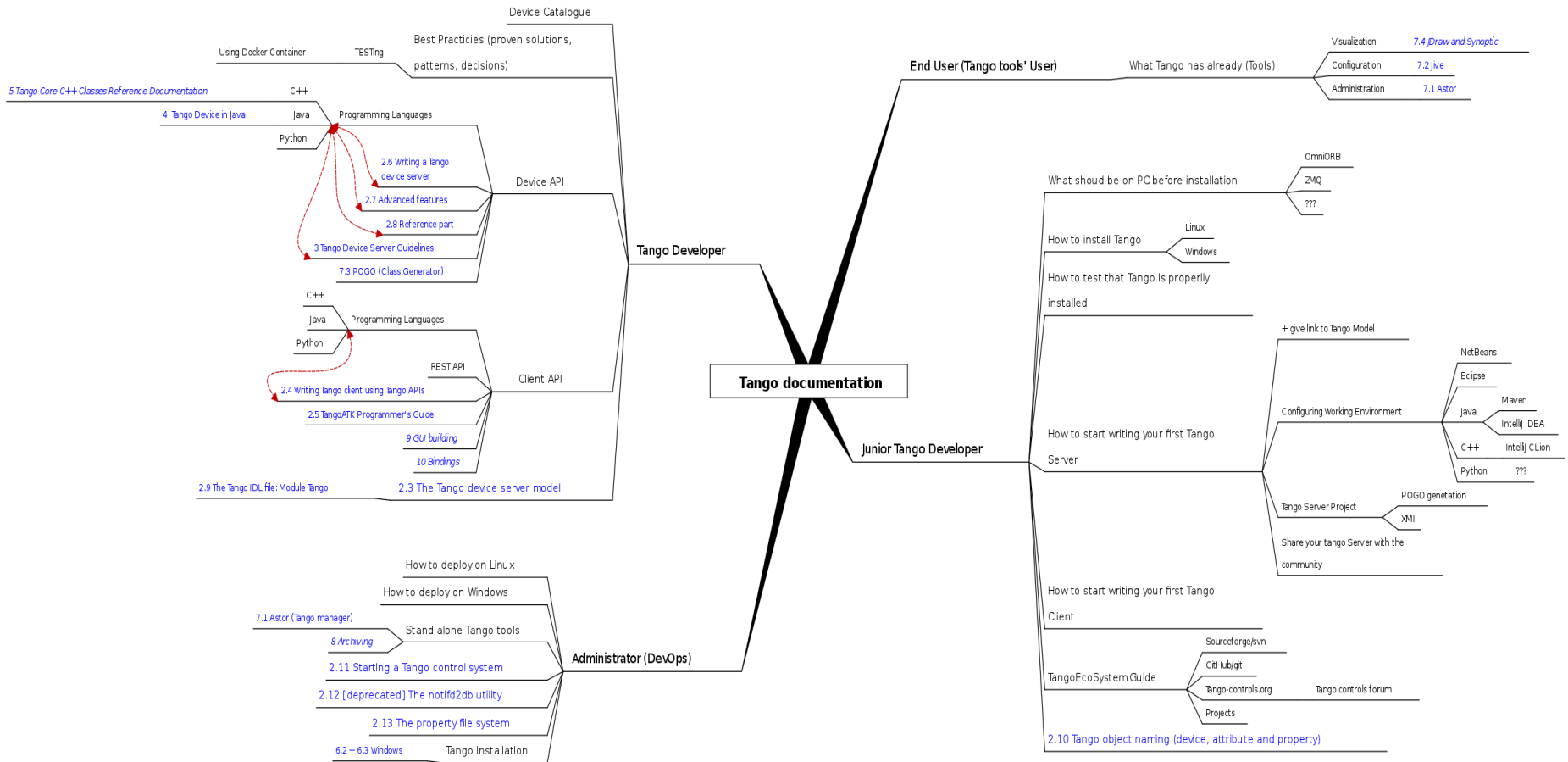
Source: opensourcesurvey.org



<http://opensource-survey.org/>

DOCUMENTATION RESTRUCTURED

- Mindmap by Olga Merkulova enabled us to restructure the documentation:



In blue - taken form Table of contents of existing documentation, written but may need some changes
 In blue italics - taken form Table of contents of existing documentation, not written

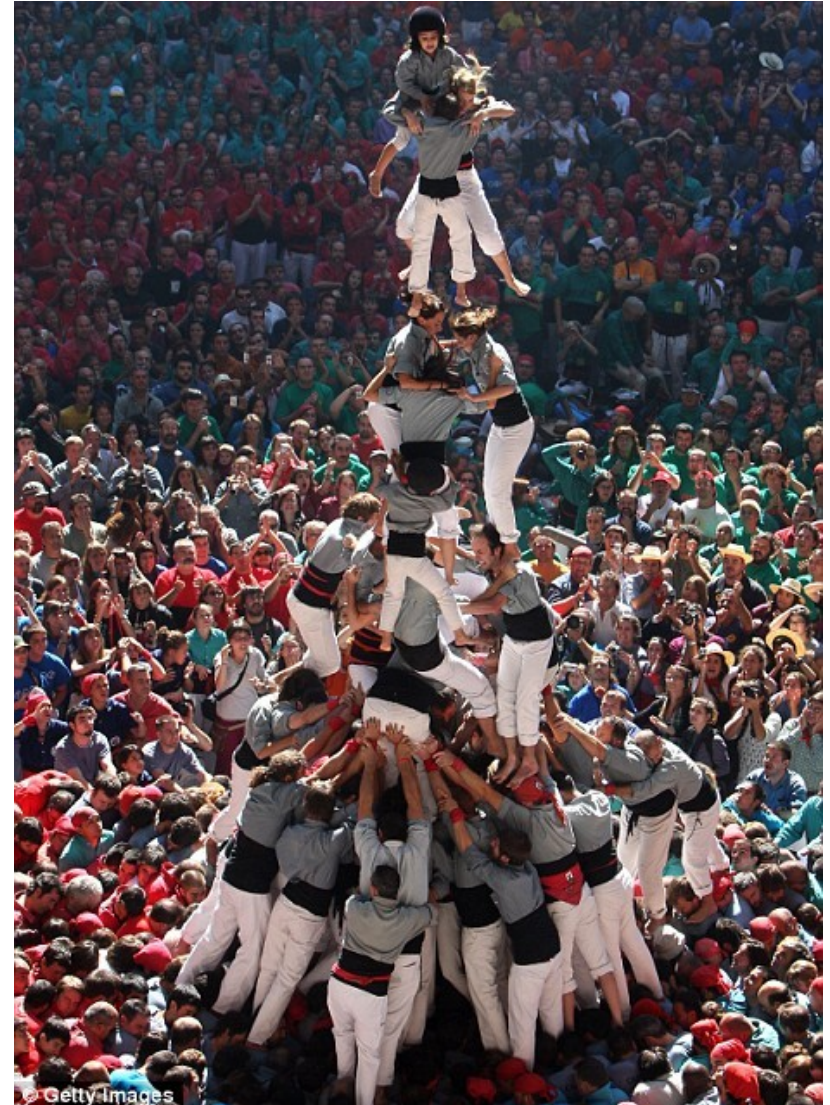
WRITE-THE-DOCS CAMP



BUILD TRUST

Trust is built on transparent communication + results

- ✓ Forum
- ✓ Mailing list
- ✓ Annual meeting
- ✓ Local meetings
- ✓ Kernel meetings
- ✓ Steering committee
- ✓ GitHub workflow



TANGO LAB SYSTEM



developed the first Tango based lab system on Windows in Python, C++ and C#



RAPID FX TOOLSET

Data Presentations

Synoptic View

Device Control

Tango Setup

Experiment manager (Sardana)

Commercial

SDK

TANGO Framework – PyTango – C++/boost

User Device

Logical DS

SARDANA

Open source

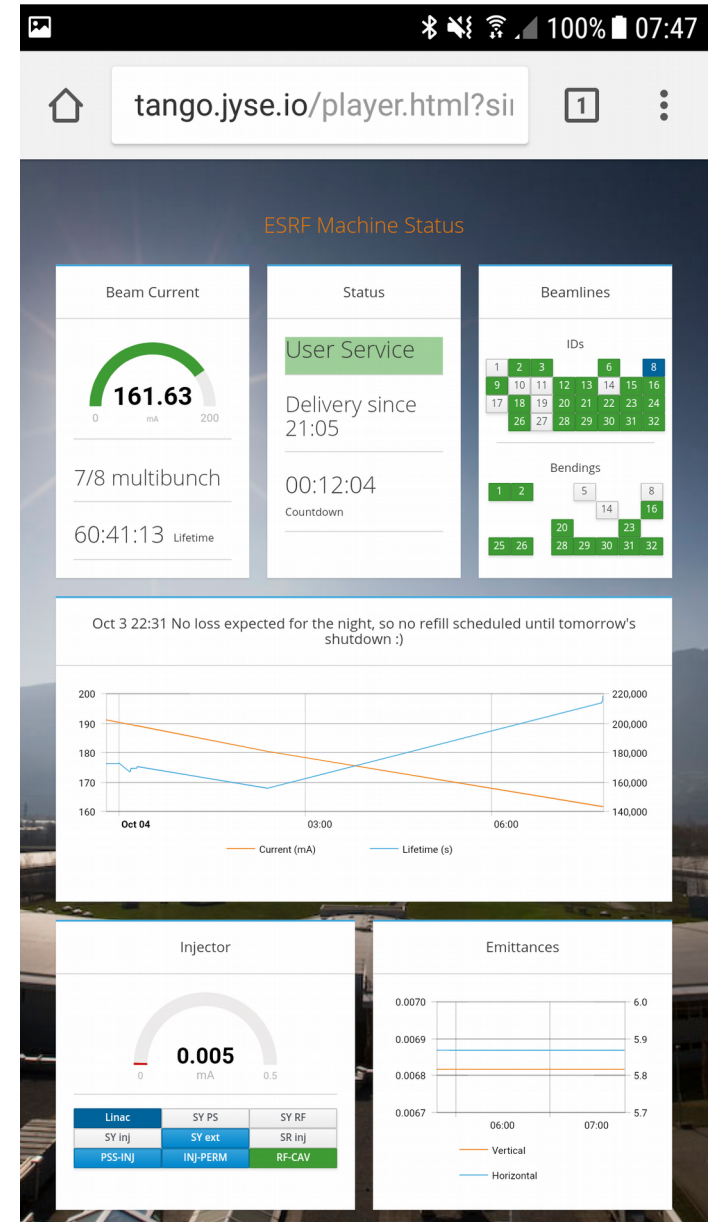
User Device

Custom Equipment

Prevac Equipment

PLC (Modbus)

JYSE is a Grenoble startup that has developed a web application for building ergonomic displays of data coming from Tango (and other sources) without programming.



TANGO INDUSTRIAL INERTIA

Why industry is slow to adopt Tango ?

- **Tango Controls** is a framework and **requires resources** to develop.
- Big **companies** usually already have **their solution**.
- **Lack** of ISO or GOST **certification**
- **Open Source** licensing is **not always** well **understood** by industrial partners
- **Tango Controls** comes from the **scientific** world

TANGO INDUSTRIAL PARTNERS FUTURE

How to secure and increase number of industrial partners?

- Continue to **sub-contract** specific developments
- Propose **longer contracts** for core development
- **Prospect** and evaluate new **partners**
- **Industry** helps us to do **continuous improvement**: code, web site, documentation, ...

LESSONS LEARNED

1. **Sustainability** requires constant work
2. **Plan for change**, developers move on
3. **Startups** are excellent *quality vs cost* value
4. **Money** is very useful even for Open Source
5. **Industry** is a good partner if well chosen

CONCLUSION

MORAL

Not enough to be **Open Source**

It needs to be **Sustainable** too !