

Elements of Control System Longevity

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"In theory, there is no difference between theory and practice. But in practice, there is."

—Yogi Berra

"Success comes from experience; but experience comes from failure."

—Mark Twain

LONG TENURE

- We build controls for '30-year' systems (job security?)
- You *will* upgrade many times...
 - ...and the first one may precede commissioning (job pain!)
- Goal: upgrades are not disruptive

PITFALLS

- Language
 - Avoid fads...the mainstream may not be what you like
- Ditto for the fancy IDE

PITFALLS

- Operating System?
 - Few last as long as your system...
 - ...and an old OS needs old {hardware, people}
 - How many are you supporting?
- Use a 'glue' layer for essential services

PITFALLS

- Transport
 - This is your middle-ware 'backbone'
 - Don't distort your architecture: map *your* own concepts (name discovery, congestion control, graceful recovery, etc) to it
- Let it be asynchronous...

PITFALLS

- Hardware and Network
 - The *rate* of change here has been astounding
 - Plan to mix it up—like 'crates' with free-standing 'smart devices'
 - Is each device its own server?

PITFALLS

- Your shopping list:
 - Hardware
 - OS
 - Language
 - IDE
 - Libraries
 - For all host/target combinations...forever

DECOUPLING

- “Decoupling, decoupling, decoupling.”
- It's the *web of dependencies* that get you...
- How far does a change 'ripple'?
 - Solution: a few layers, and fewer protocols
 - No 'cheating' (reaching around)

LAYERS

- Avoid middle layers
 - 'Manager' and 'Supervisor' belong in your org chart, not your architecture
 - Use self-configuring 'gateways' (bridges) to solve simple fan-out issues
 - Re-publish any 'value-added' in same layer
 - A 'flat' system is easy for clients
 - The hierarchy should be in the naming

DECOUPLING

- Pick a 'narrow' protocol/API:
 - Easy to code to
 - Allows clients to be generic ('tools')
 - It rarely changes, thus...
 - Decouples server and client teams
 - They work in parallel
 - They don't talk much
 - May support multiple versions

DECOUPLING

- Use a *text file* (sure, XML) between major 'stages', such as RDB and processes
 - Can easily create one (for consumer); can inspect one (from producer)
 - Insulates you from temporary failures, version mismatches, etc
 - Compatible with your code repository

DECENTRALIZATION

- Gives scaling
 - No single-point of failure
 - Graceful degradation without cascading failures
 - No congestion points
 - Supports incremental build-up
- Allows parallel life-cycles for subsystems

ASYNCHRONOUS

- Have you had any deadlocks lately?
 - Very hard to avoid (or recover from) with 3 or more layers of synchronous elements: the cascade effect
 - There are only two kinds of timing values: those that have changed and those that will
 - Non-blocking protocol/API (message passing) avoids this
 - Use a call-back for the hand-shake (transaction)

REQUIREMENTS

- Most are implicit, not explicit
 - 50:1 worst case
- There are two kinds: those that have changed and those that will change
- Don't code directly to them:
 - Use (reusable) building blocks
 - Most are nearly universal for all controls

SUMMARY

- Decouple
- Decentralize
- Go 'flat'
- Use text files
- Go 'narrow'
- Be asynchronous

CONCLUSION

- “All problems in computer science can be solved by adding one more level of indirection.”
- “But that just creates another problem.”

—David Wheeler