

# Replacing the Engine In Your Car While You Are Still Driving It



Eric Björklund

Los Alamos National Laboratory

LA-UR-27876

# Lessons Learned From A Very Ambitious Upgrade Program

**Complete With:  
3 Observations &  
2 Recommendations  
For Anyone Contemplating A  
Similarly Ambitious Upgrade**

# The Scope Of The Project

---

- ✓ Install New Network Backbone
- ✓ Replace 201 MHz RF Tubes
- ✓ Replace Low-Level RF System
- ✓ Replace Timing System
- ✓ Replace Industrial I/O System
- ✓ Replace Beam Synchronous Data Acquisition System
- ✓ Replace Fast Protect Reporting System
- ✓ New Wire Scanner Hardware
- ✓ New Beam Position/Phase Monitor Hardware

# The Scope Of The Project

---

- ✓ Install New Network Backbone
- ✓ Replace 201 MHz RF Tubes
- ✓ Replace Low-Level RF System
- ✓ Replace Timing System
- ✓ Replace Industrial I/O System
- ✓ Replace Beam Synchronous Data Acquisition System
- ✓ Replace Fast Protect Reporting System
- ✓ New Wire Scanner Hardware
- ✓ New Beam Position/Phase Monitor Hardware

✓ Continue Delivering Beam To Our Customers

# The Scope Of The Project

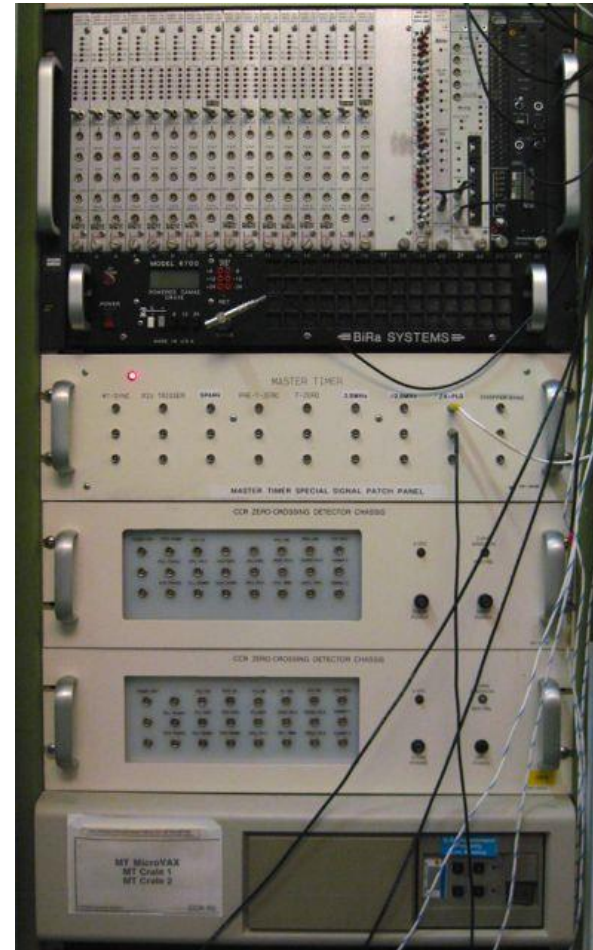
---

- ✓ Install New Network Backbone
- ✓ Replace 201 MHz RF Tubes
- ✓ Replace Low-Level RF System
- ✓ Replace Timing System
- ✓ Replace Industrial I/O System
- ✓ Replace Beam Synchronous Data Acquisition System
- ✓ Replace Fast Protect Reporting System
- ✓ New Wire Scanner Hardware
- ✓ New Beam Position/Phase Monitor Hardware

✓ Continue Delivering Beam To Our Customers

# Old Timing System

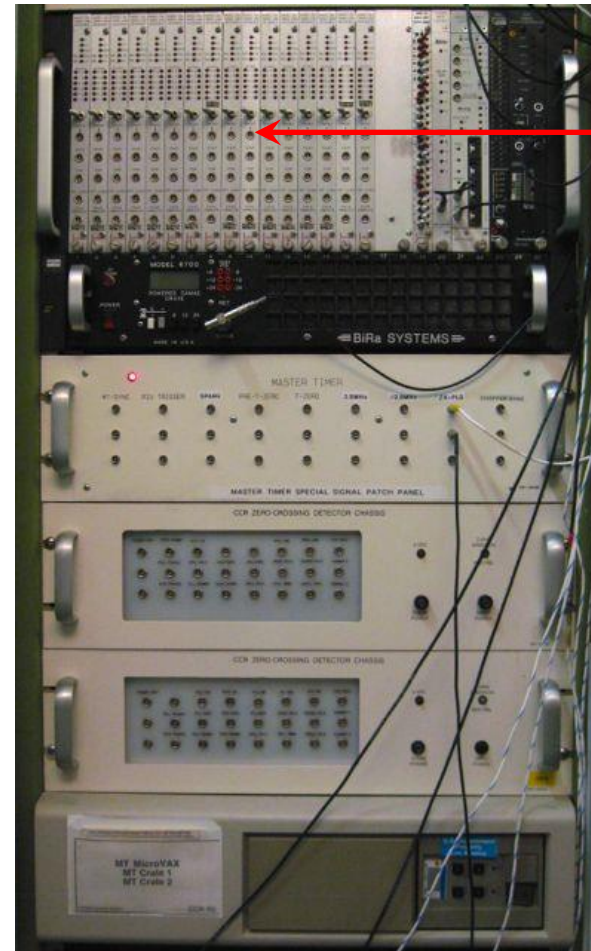
- 96 discrete timing gates (maximum).
- Each gate individually distributed via dedicated coax cables.
- ~ 1 uSec resolution.



LA-UR-27876

# Old Timing System

- 96 discrete timing gates (maximum).
- Each gate individually distributed via dedicated coax cables.
- ~ 1 uSec resolution.

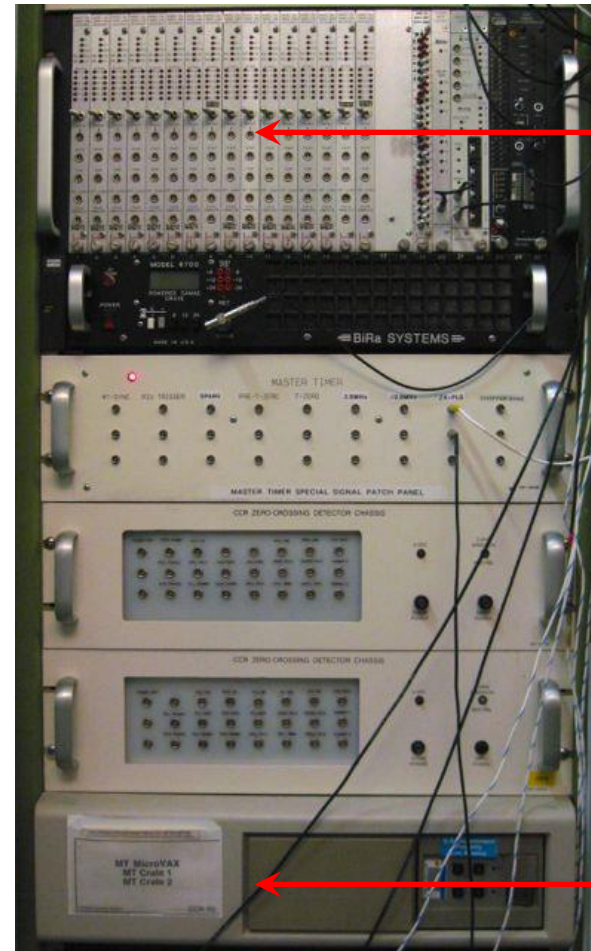


Camac



# Old Timing System

- 96 discrete timing gates (maximum).
- Each gate individually distributed via dedicated coax cables.
- ~ 1 uSec resolution.

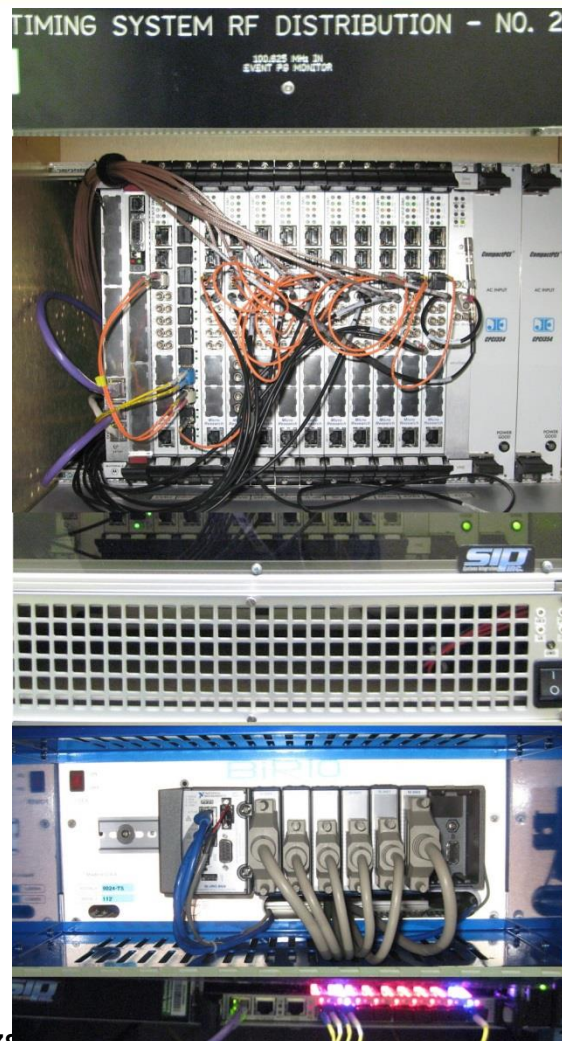


Camac

Micro VAX

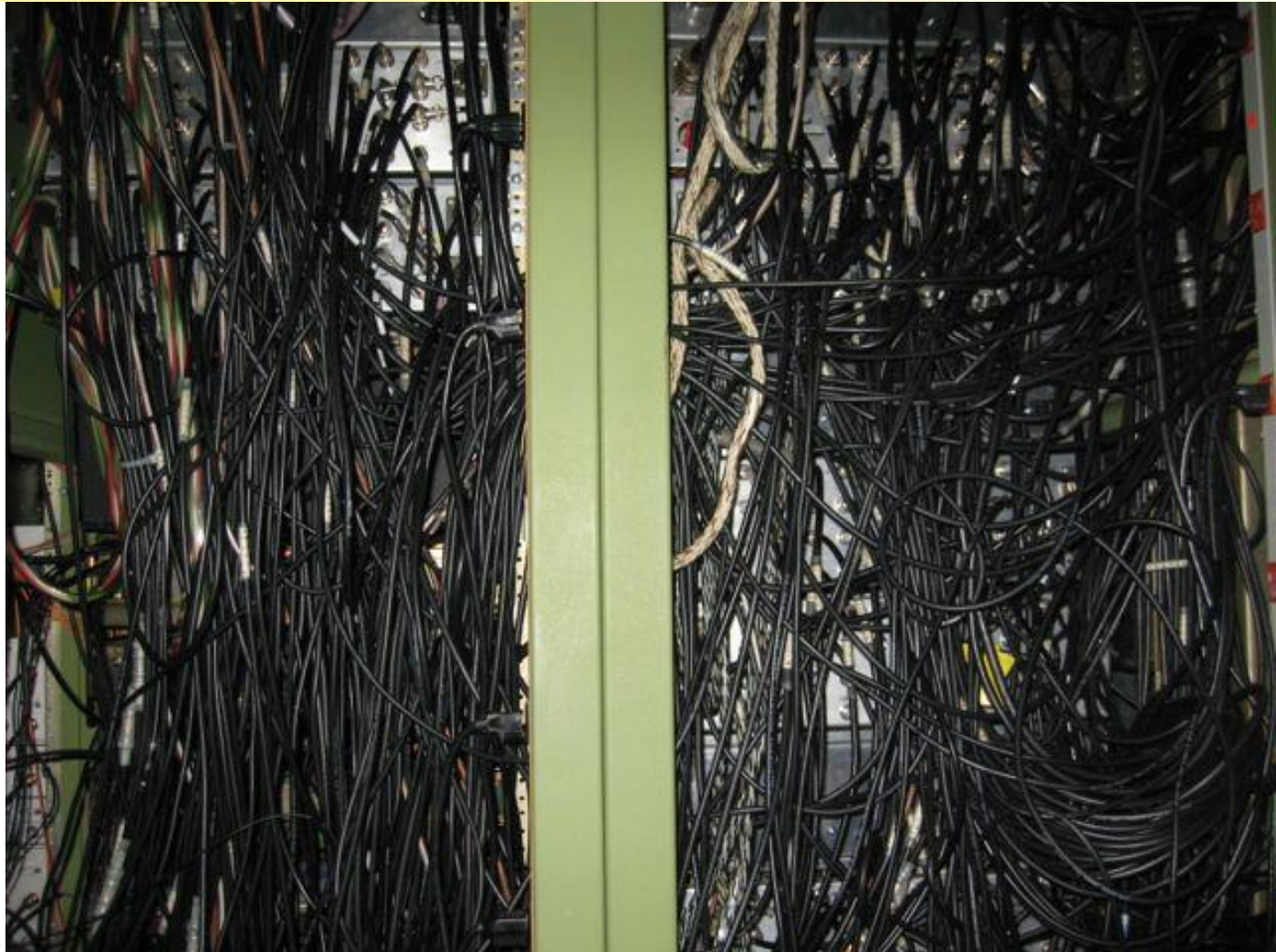
# New Timing System

- Commercial event system from Micro Research Finland.
- VME, Compact PCI, Compact RIO.
- 255 events.
  - Potentially as many gates as you want.
- Event link distributed over 2.5 GHz fiber optic cables.
- 10 nSec resolution.



LA-UR-27876

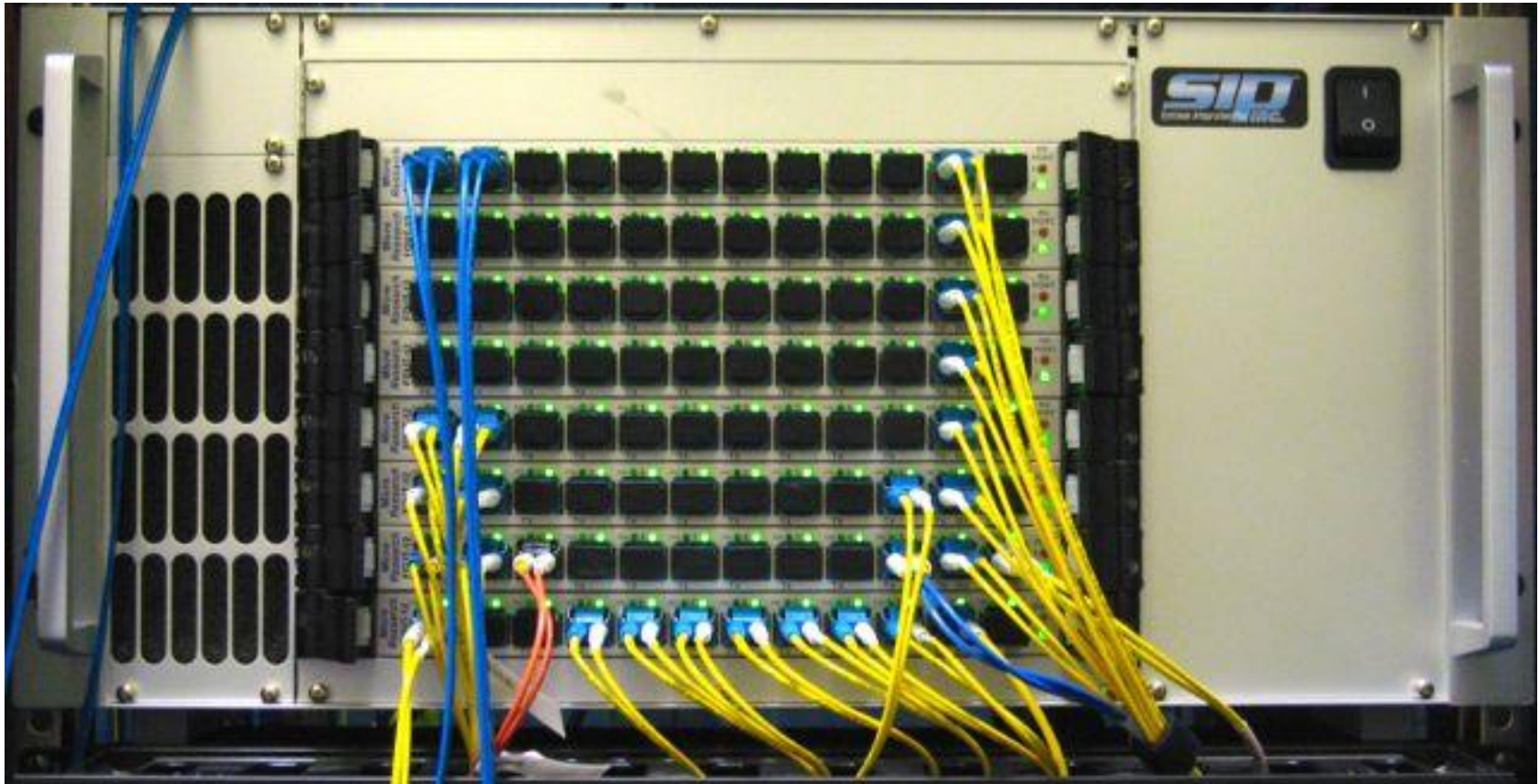
# Old Timing Distribution System



LA-UR-27876

# New Timing Distribution System

---



# Observation 1: You can't replace the whole system at once.

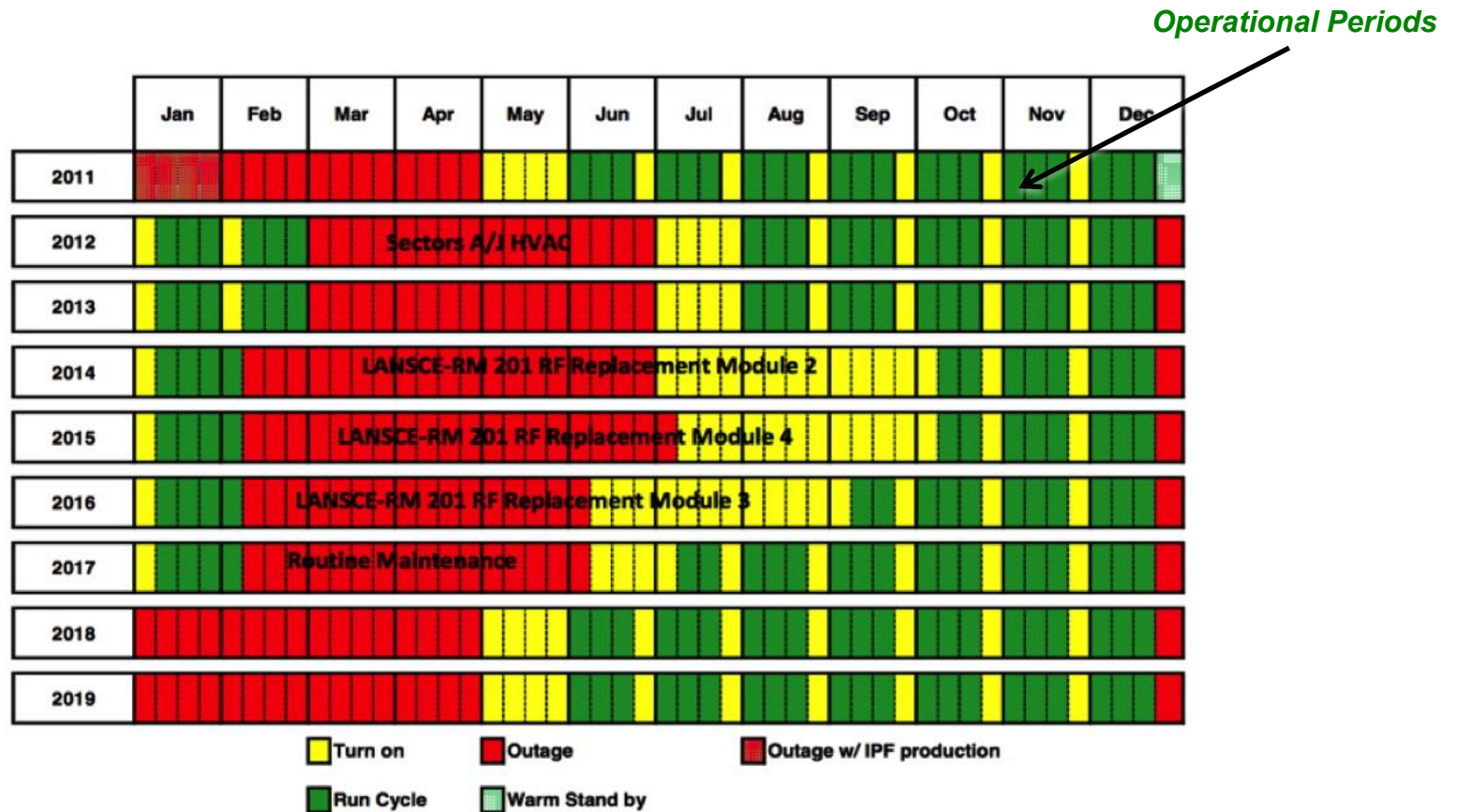
---

***“If you don't have a schedule, how will you know what you're deviating from?”***

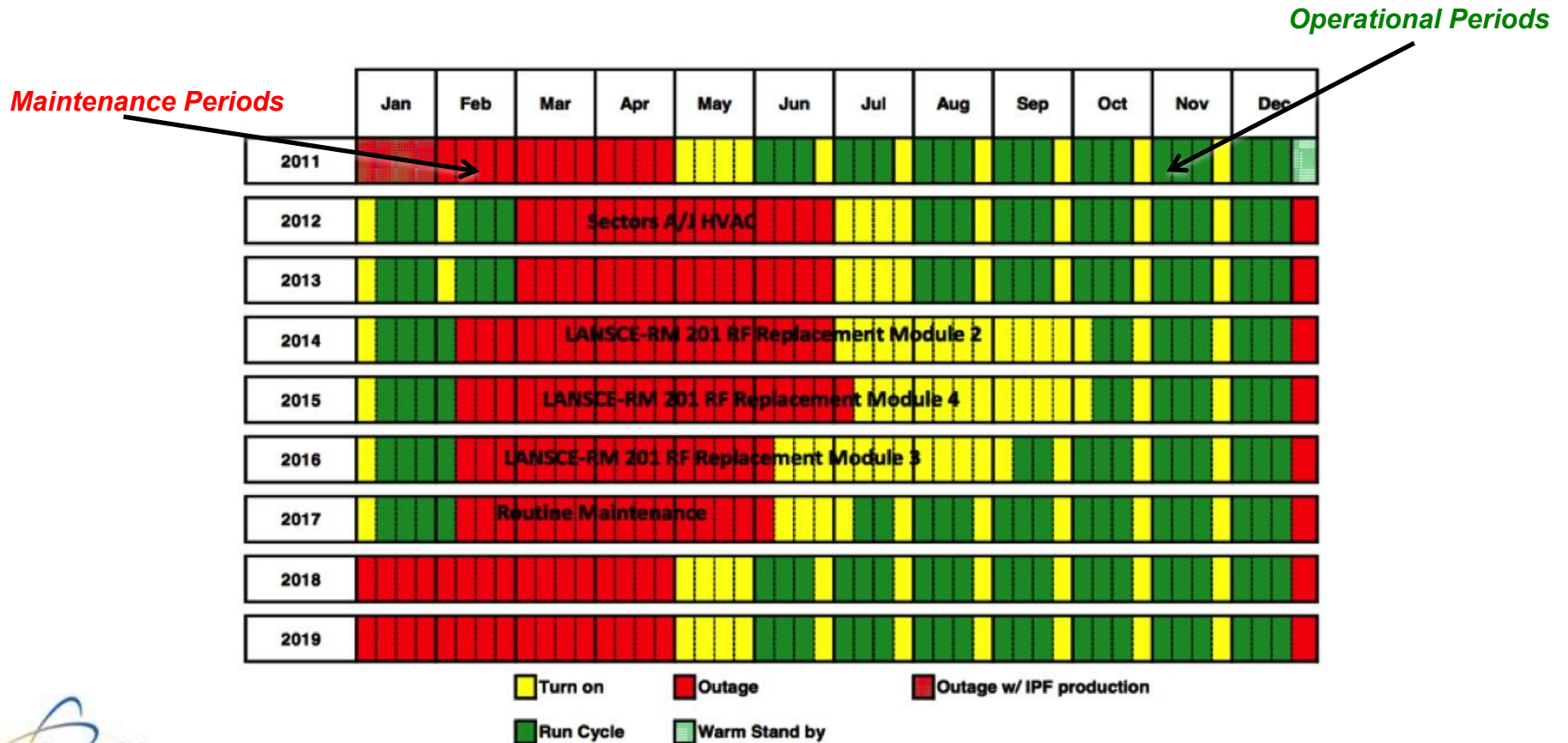
# Observation 1: You can't replace the whole system at once.



# Observation 1: You can't replace the whole system at once.

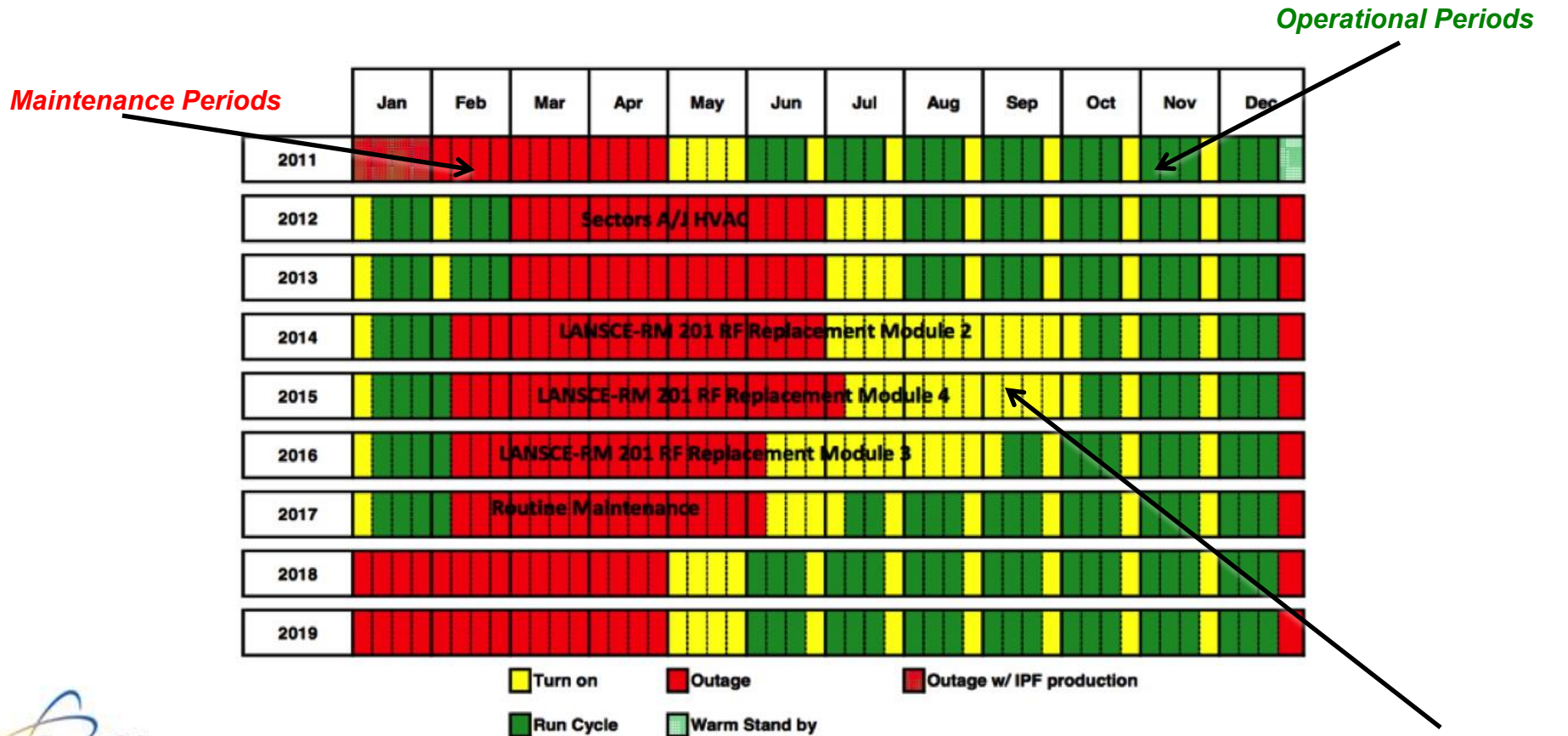


# Observation 1: You can't replace the whole system at once.





# Observation 1: You can't replace the whole system at once.



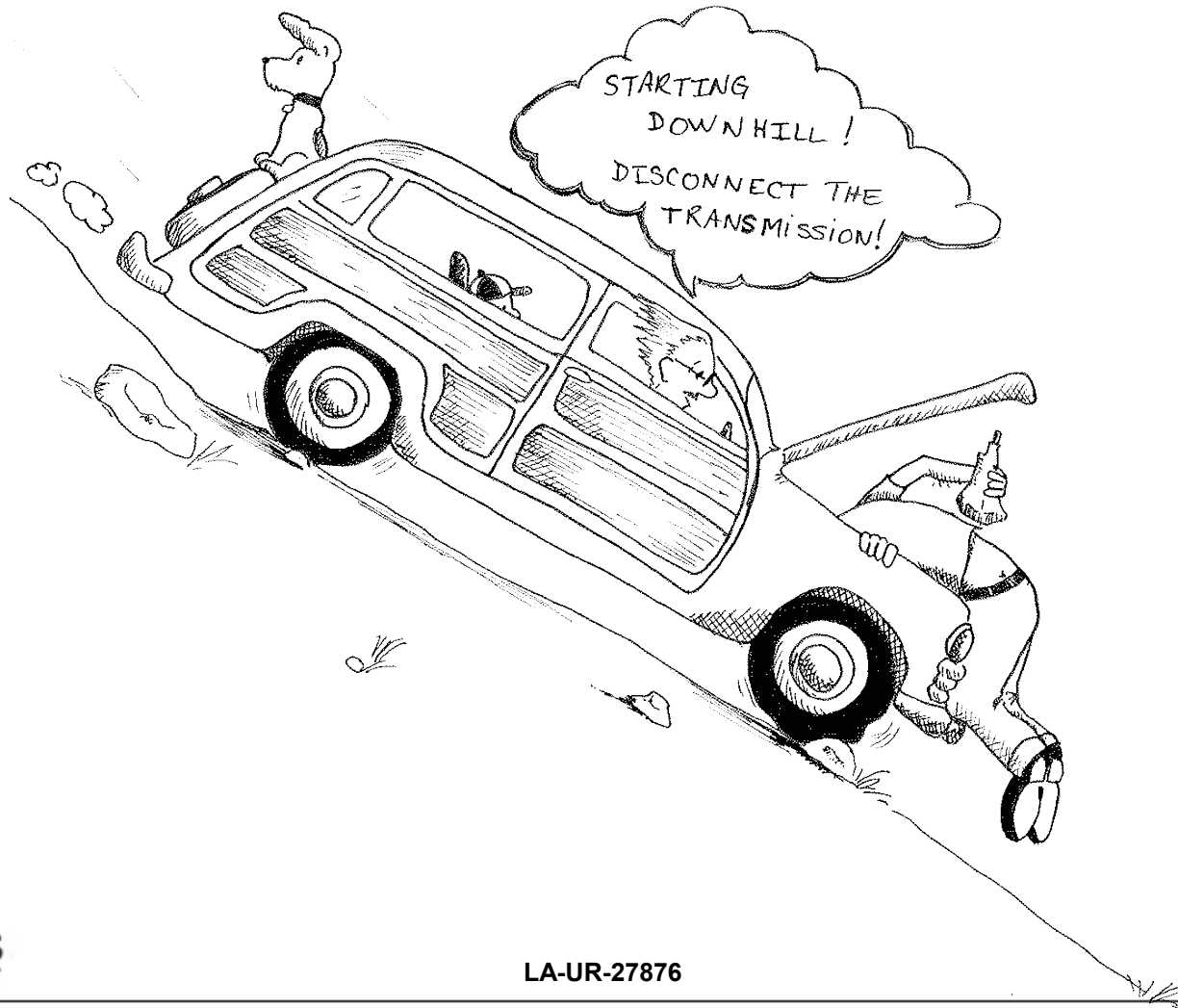
# Negotiating the schedule is like driving over the mountains.

---



# The Maintenance Periods

---



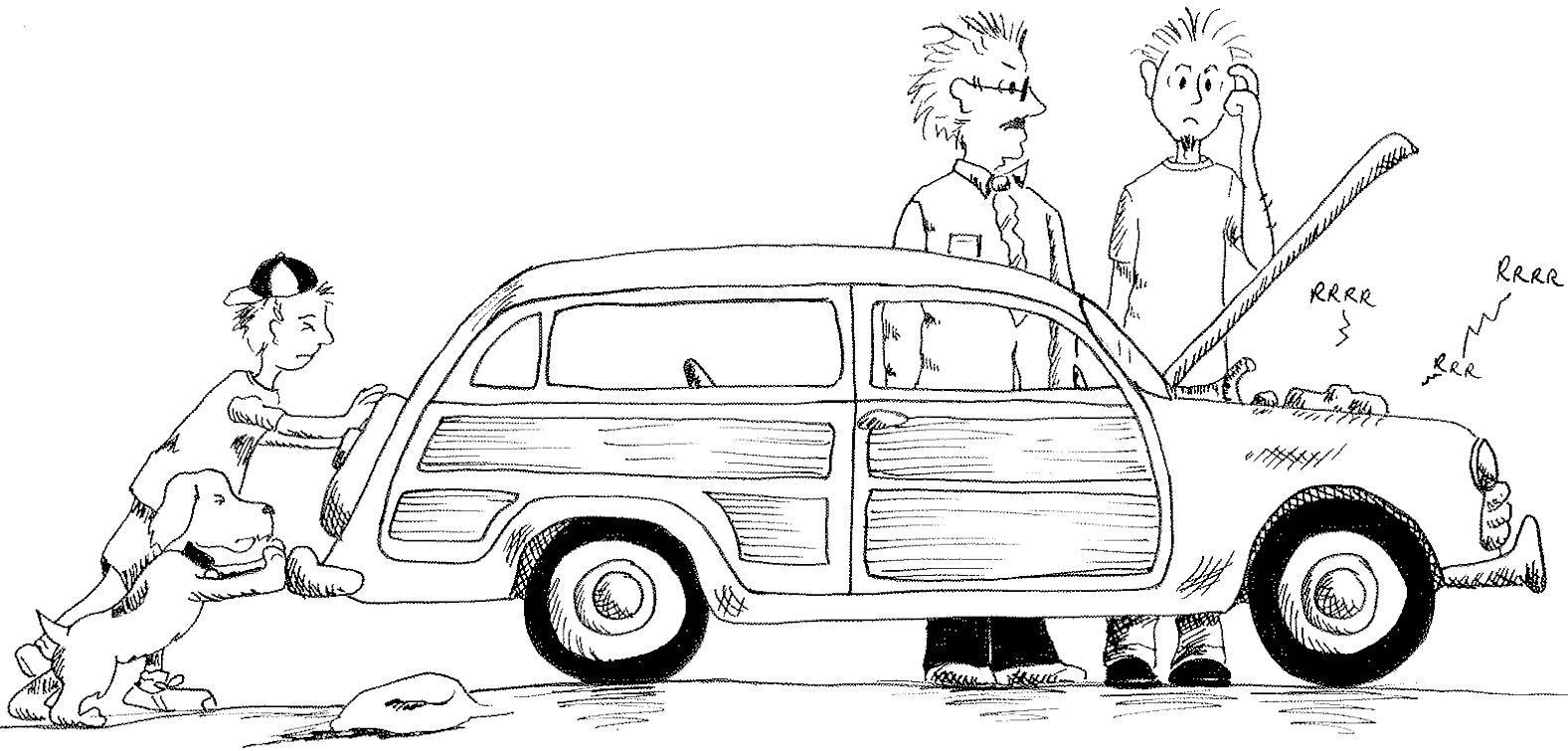
# The Operational Periods

---



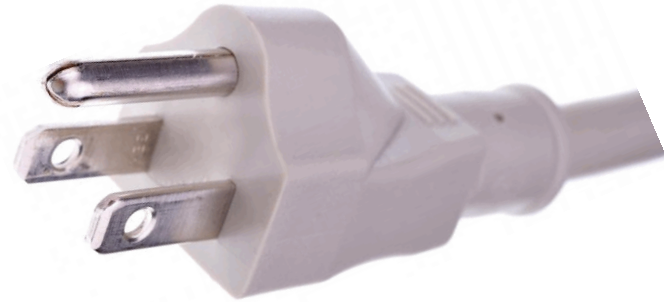
# The Startup Periods

---



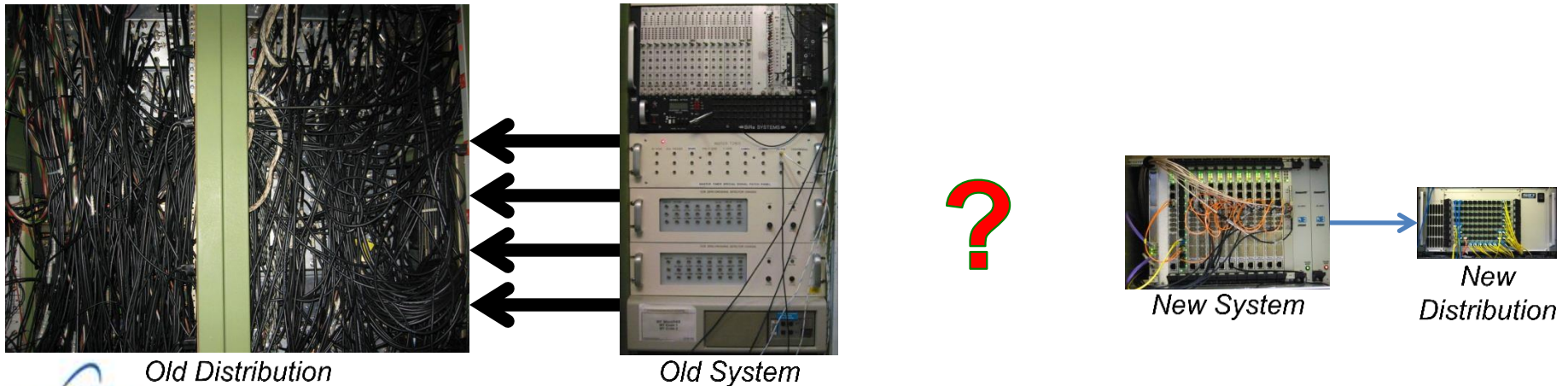
# Observation 2: Some compatibility must be maintained between the old and new systems.

---



# Observation 2: Some compatibility must be maintained between the old and new systems.

*Question: Can one accelerator be governed by two timing systems?*

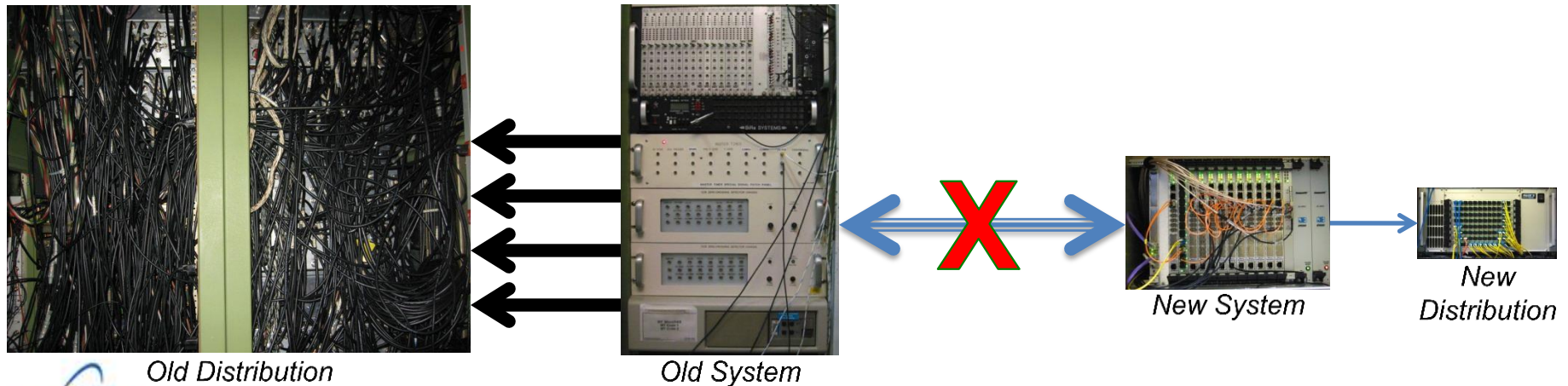


# Observation 2: Some compatibility must be maintained between the old and new systems.

*Can one accelerator be governed by two timing systems?*

*Final answer: **NO!***

*Jitter between the two AC zero crossing detectors prevents running in parallel.*

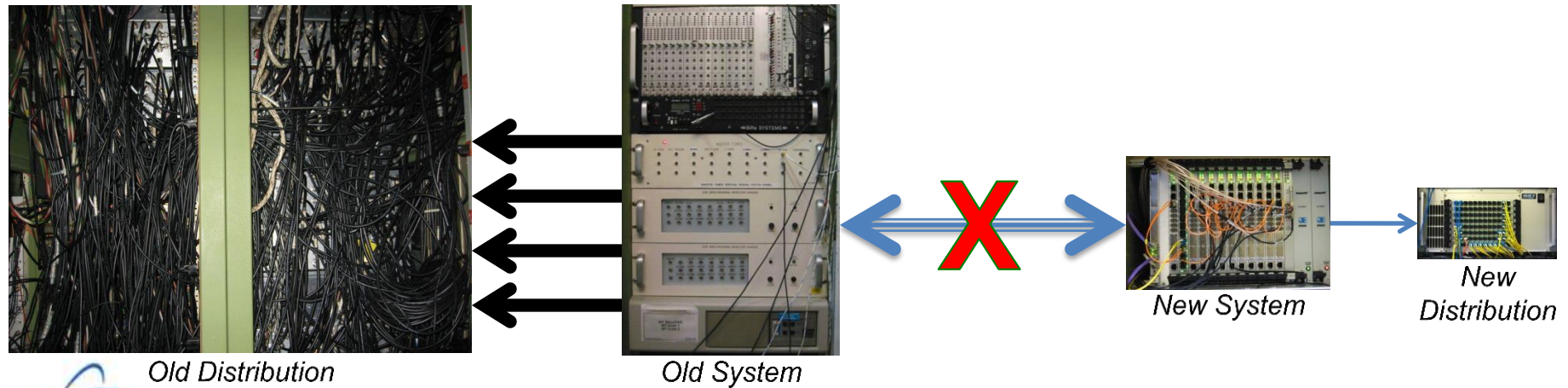




# Observation 2: Some compatibility must be maintained between the old and new systems.

*Can one accelerator be governed by two timing systems?*

*Solution:*



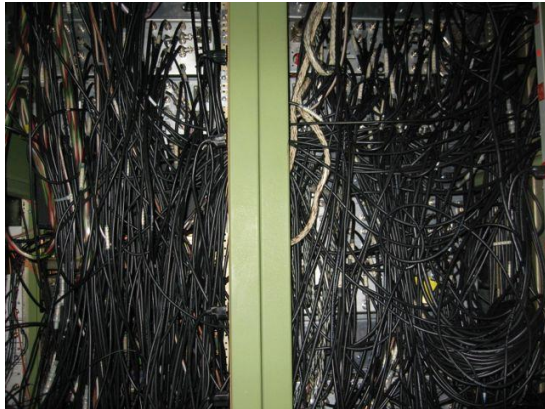
## Observation 2: Some compatibility must be maintained between the old and new systems.

---

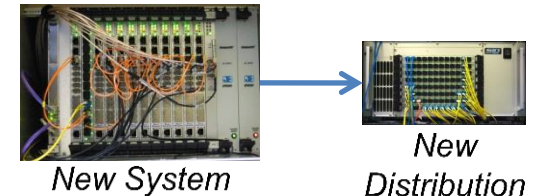
*Can one accelerator be governed by two timing systems?*

- *Disconnect old system from its distribution.*

*Solution:*



*Old Distribution*

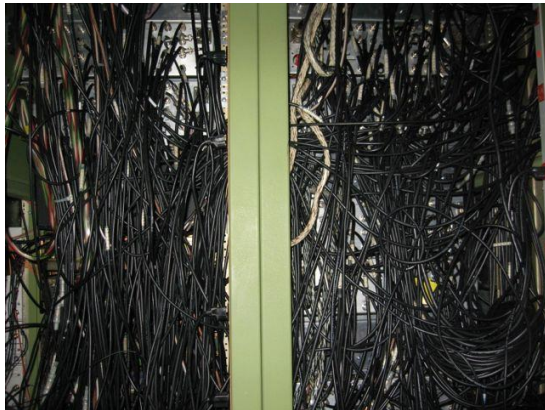


# Observation 2: Some compatibility must be maintained between the old and new systems.

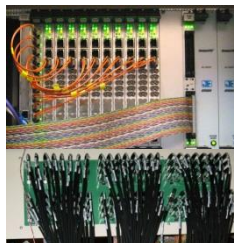
*Can one accelerator be governed by two timing systems?*

- *Disconnect old system from its distribution.*
- *“Legacy Gate Replicator” – 10 event receivers (160 gates total) programmed to duplicate the gates generated by the old system.*

*Solution:*



*Old Distribution*



*Legacy Gate Replicator*



*New System*



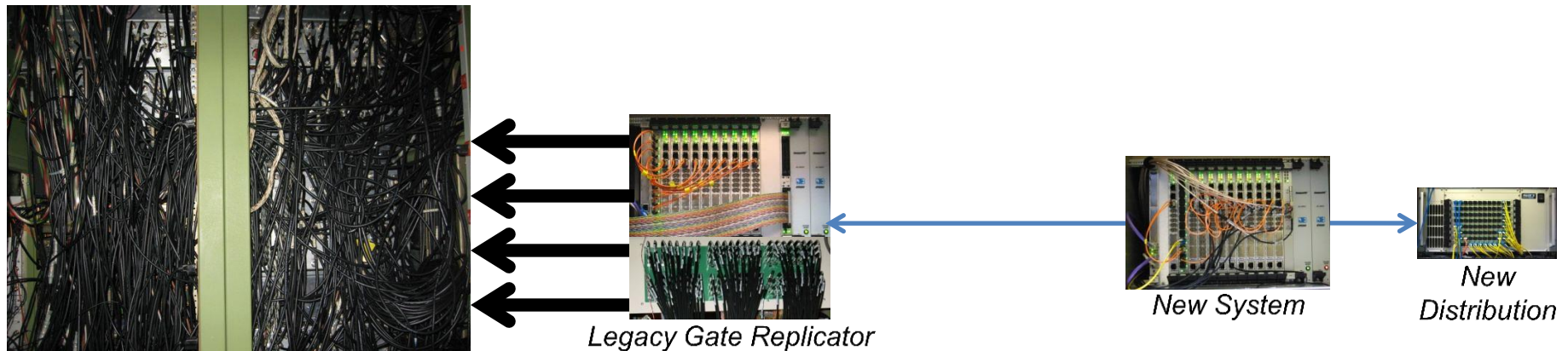
*New Distribution*

## Observation 2: Some compatibility must be maintained between the old and new systems.

*Can one accelerator be governed by two timing systems?*

*Solution:*

- *Disconnect old system from its distribution.*
- *“Legacy Gate Replicator” – 10 event receivers (160 gates total) programmed to duplicate the gates generated by the old system.*
- *Connect LGR to old distribution system.*

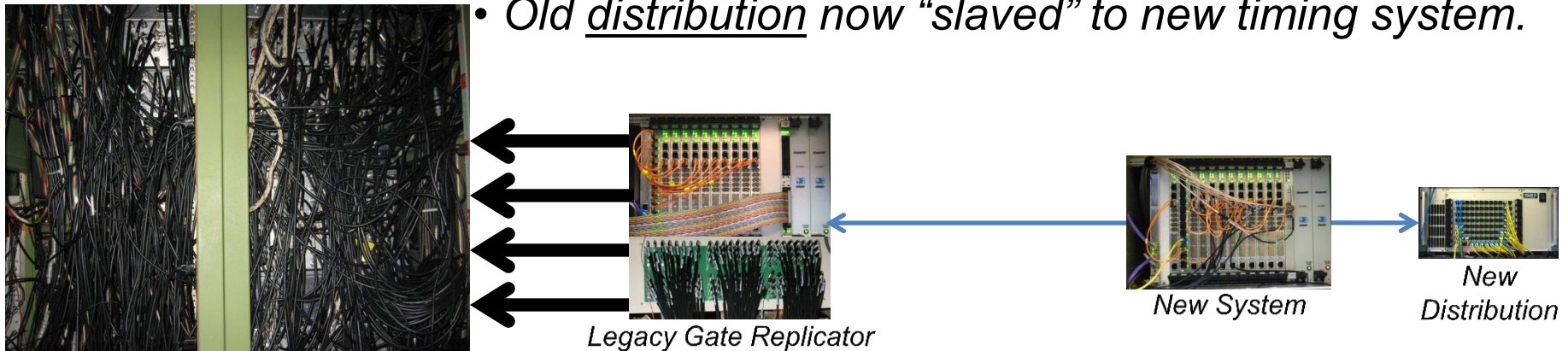


# Observation 2: Some compatibility must be maintained between the old and new systems.

*Can one accelerator be governed by two timing systems?*

*Solution:*

- *Disconnect old system from its distribution.*
- *“Legacy Gate Replicator” – 10 event receivers (160 gates total) programmed to duplicate the gates generated by the old system.*
- *Connect LGR to old distribution system.*
- *Old distribution now “slaved” to new timing system.*



# Recommendation 1: Always have a way to fall back.

---



# Recommendation 1: Always have a way to fall back.

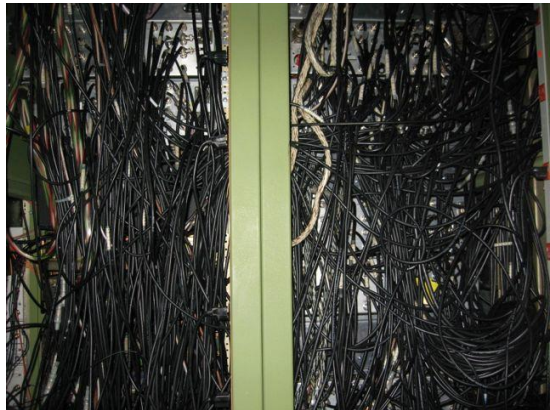
---

- Keep old systems available for at least a year.
- May need to quickly revert to old system for operational period.
  - Even if the new system is working perfectly.

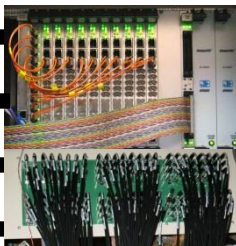
# Recommendation 1: Always have a way to fall back.

## *Timing System Fall-Back Plan:*

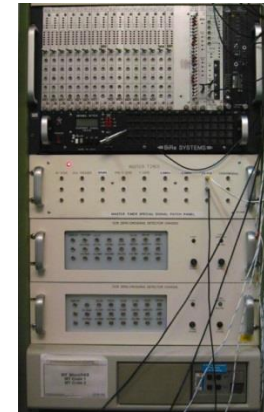
- *Old system is disconnected but still in place.*



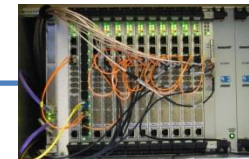
*Old Distribution*



*Legacy Gate Replicator*



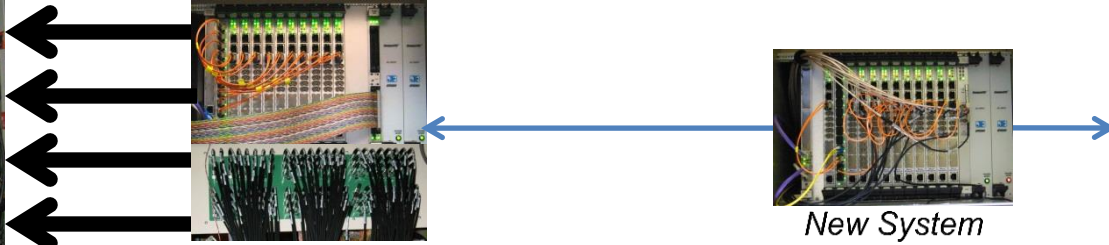
*Old System*



*New System*



*New Distribution*

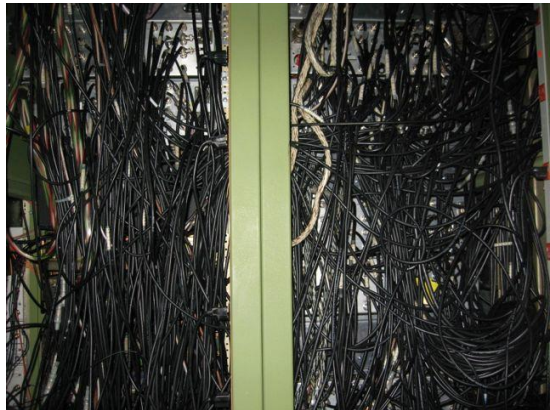




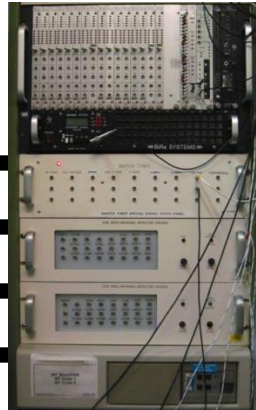
# Recommendation 1: Always have a way to fall back.

## *Timing System Fall-Back Plan:*

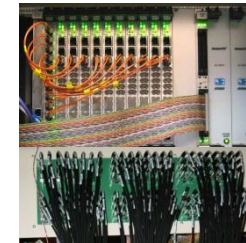
- *Old system is disconnected but still in place.*
- *Disconnect Legacy Gate Replicator and re-connect old system.*



*Old Distribution*



*Old System*



*Legacy Gate Replicator*



*New System*

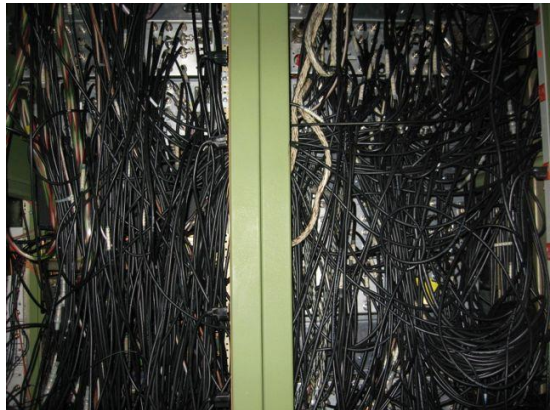


*New Distribution*

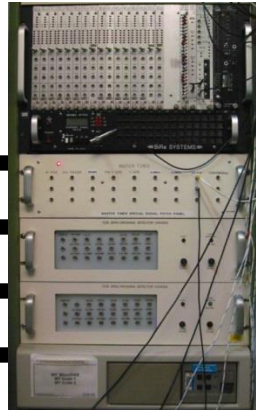
# Recommendation 1: Always have a way to fall back.

## *Timing System Fall-Back Plan:*

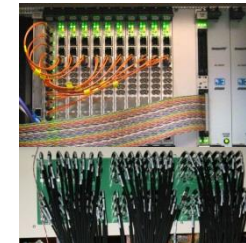
- *Old system is disconnected but still in place.*
- *Disconnect Legacy Gate Replicator and re-connect old system.*
  - *Involves moving four ribbon cables.*



*Old Distribution*



*Old System*



*Legacy Gate Replicator*



*New System*



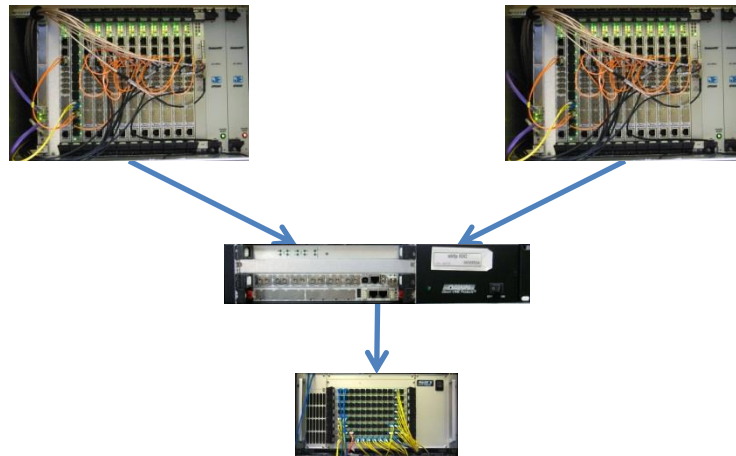
*New Distribution*

# Recommendation 1: Always have a way to fall back.

---

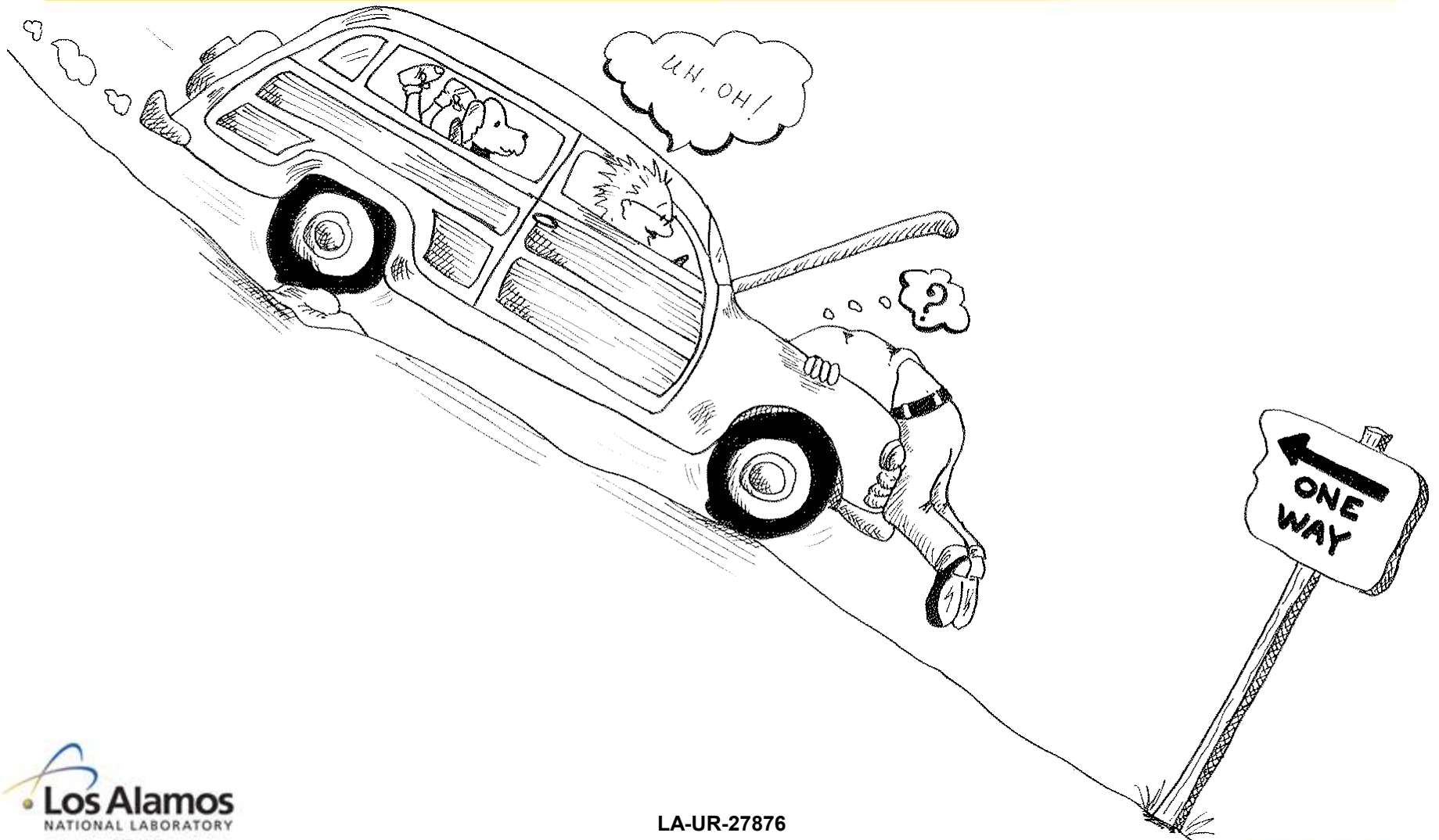
## *Redundancy: “falling back” to the new system*

- *Originally planned on redundant systems for reliability.*
- *Also turned out to be a good way to fix problems while still providing timing gates.*



# Observation 3: You will be surprised.

---



# Observation 3:

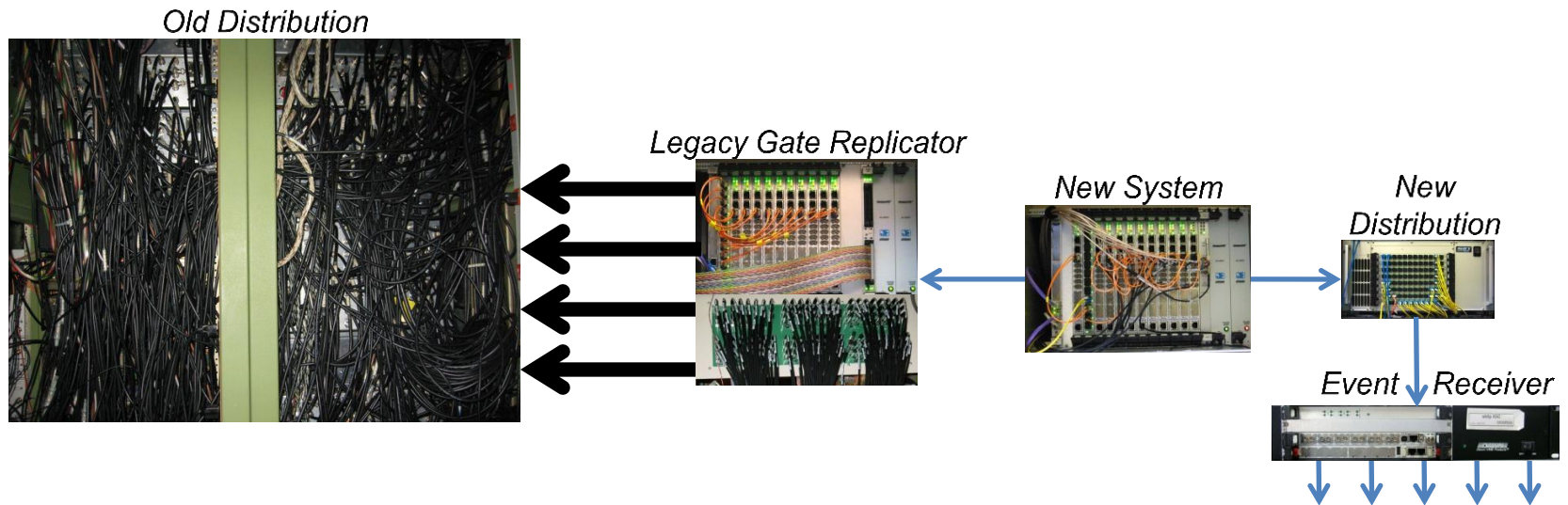
## You will be surprised.

---

- You will be surprised at how long old equipment can keep running!
  - Long after designers have retired.
  - Long after spares are available.
- You will be surprised to discover what you didn't know!
  - Hidden design “Features”.
  - Undocumented inter-system dependencies.

# Observation 3: You will be surprised.

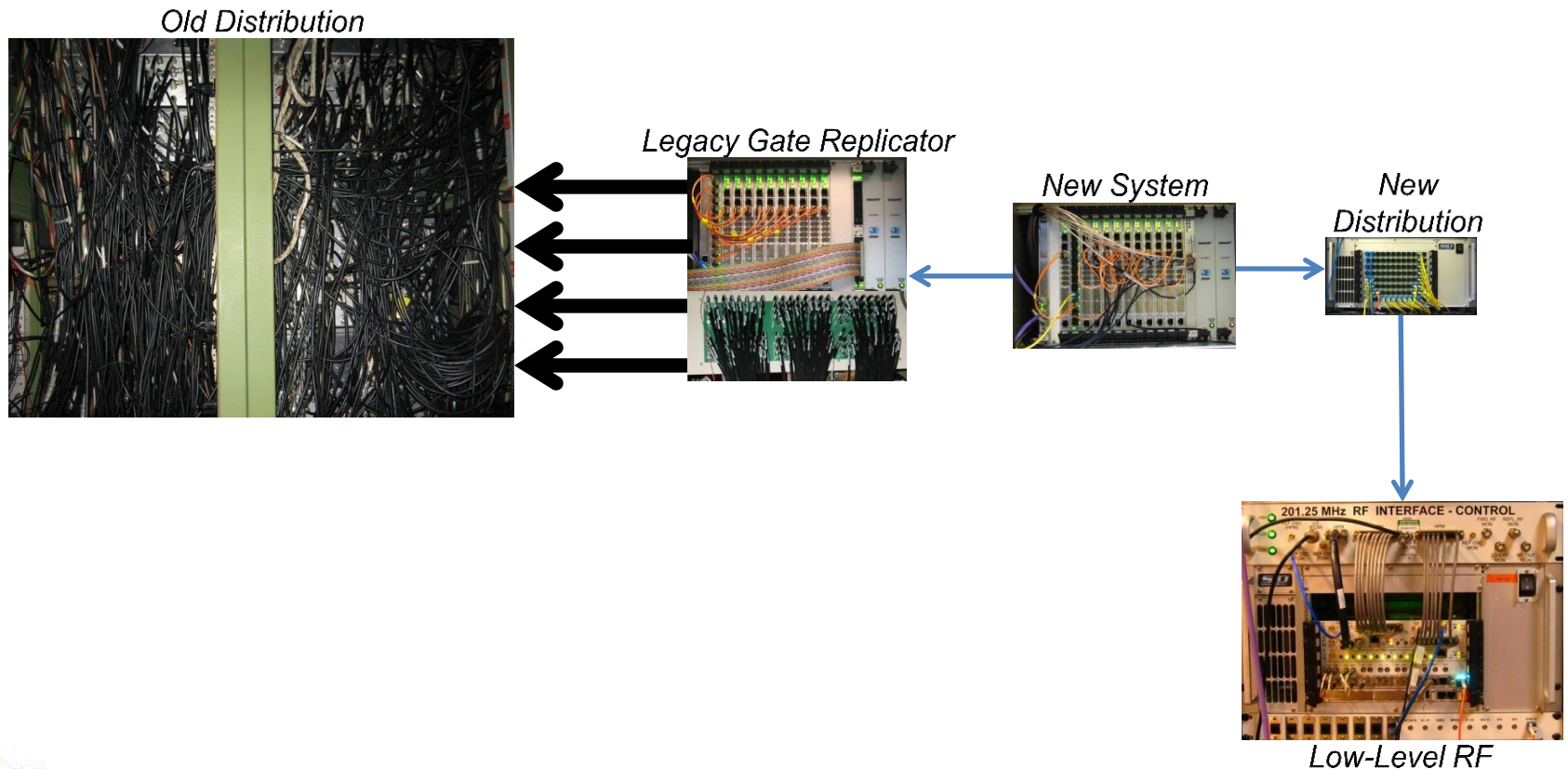
*Example: We knew there would be a skew between signals generated from the event link (new distribution) and the LGR (old distribution).*



*So make sure all the signals to a piece of equipment come from the same source (old or new distributions).*

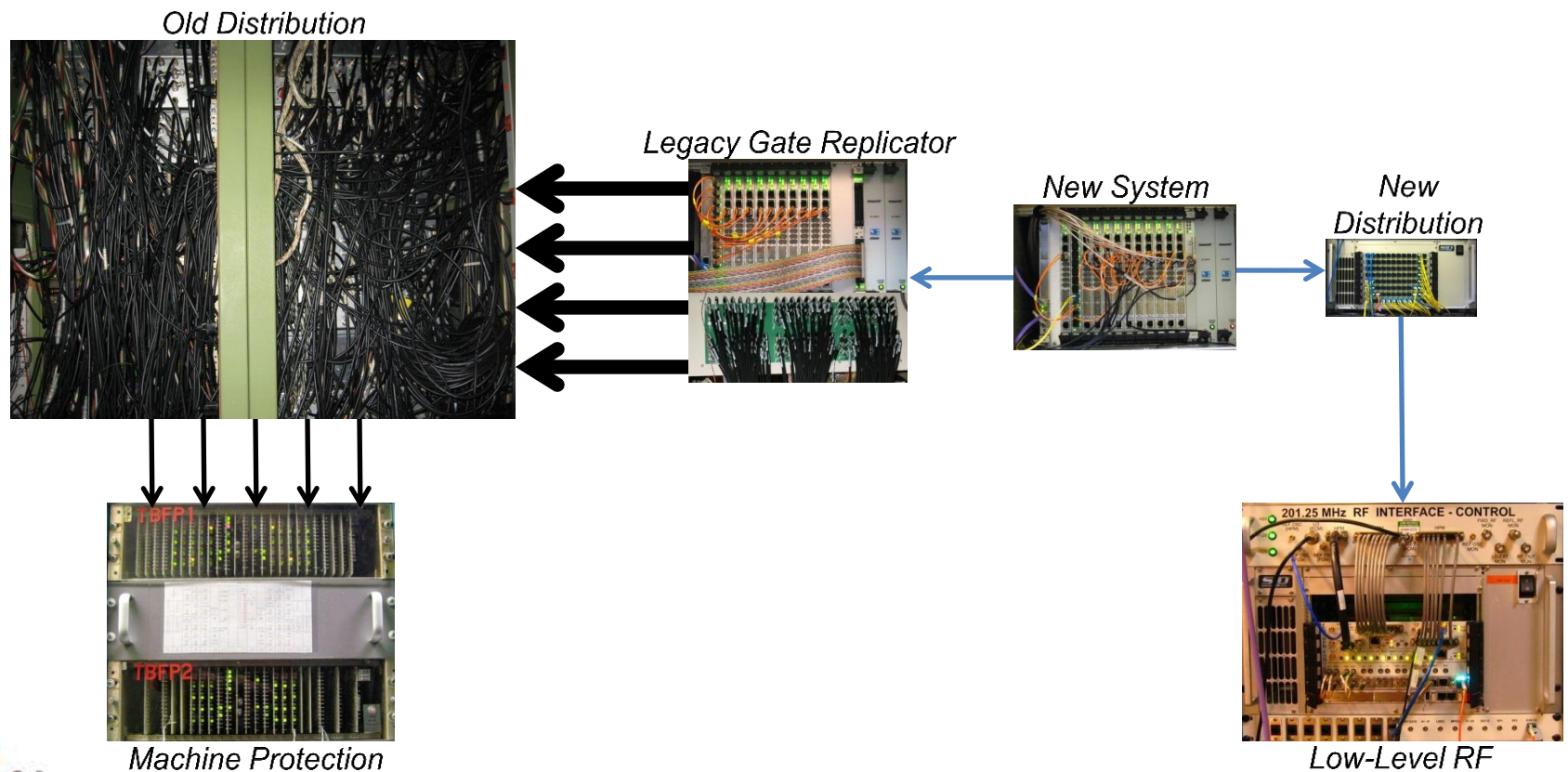
# Observation 3: You will be surprised.

– LLRF needs features of the new timing system – use new distribution.



# Observation 3: You will be surprised.

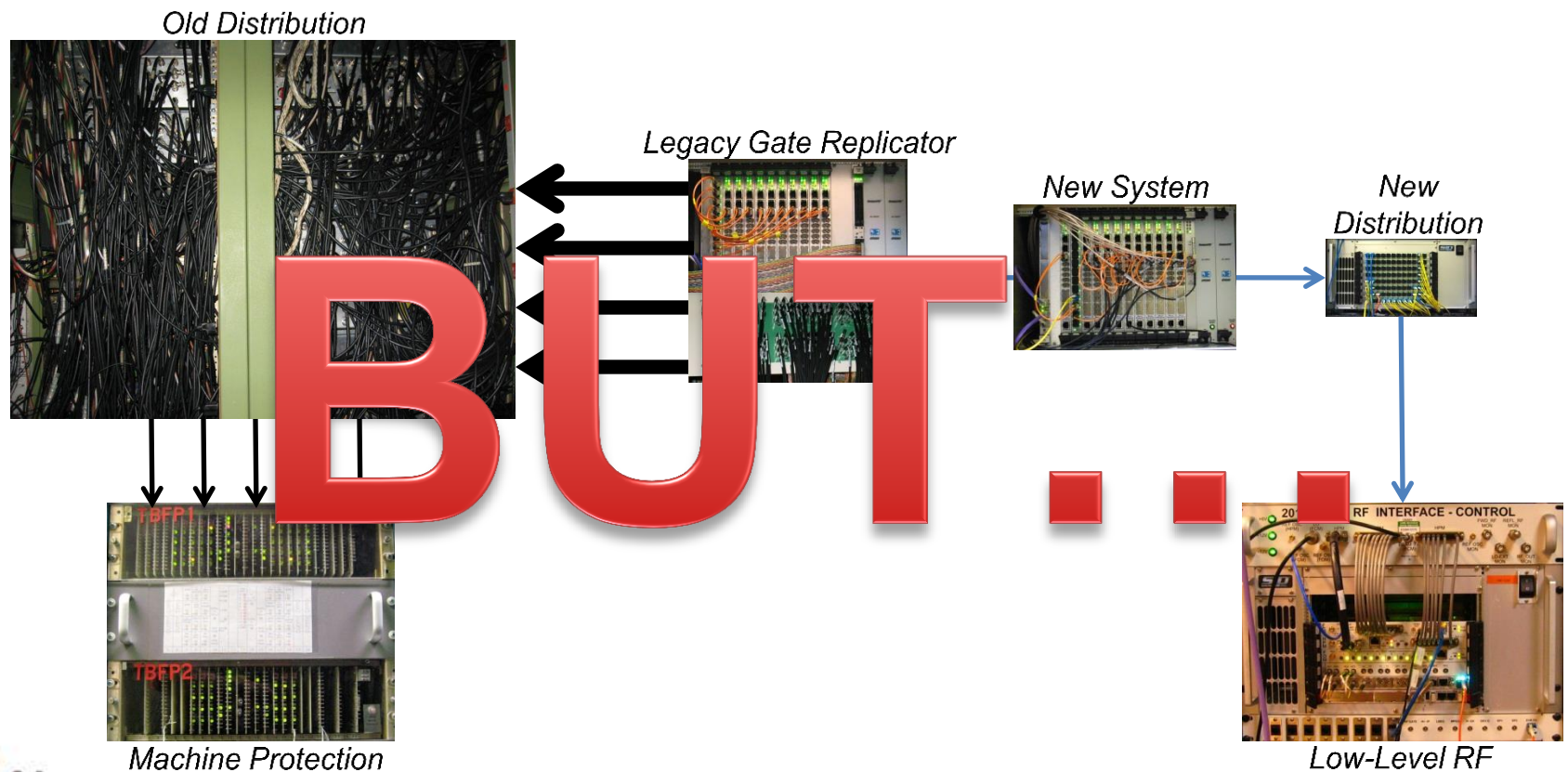
- LLRF needs features of the new timing system – use new distribution.
- Machine protection does not need new features – keep old distribution.





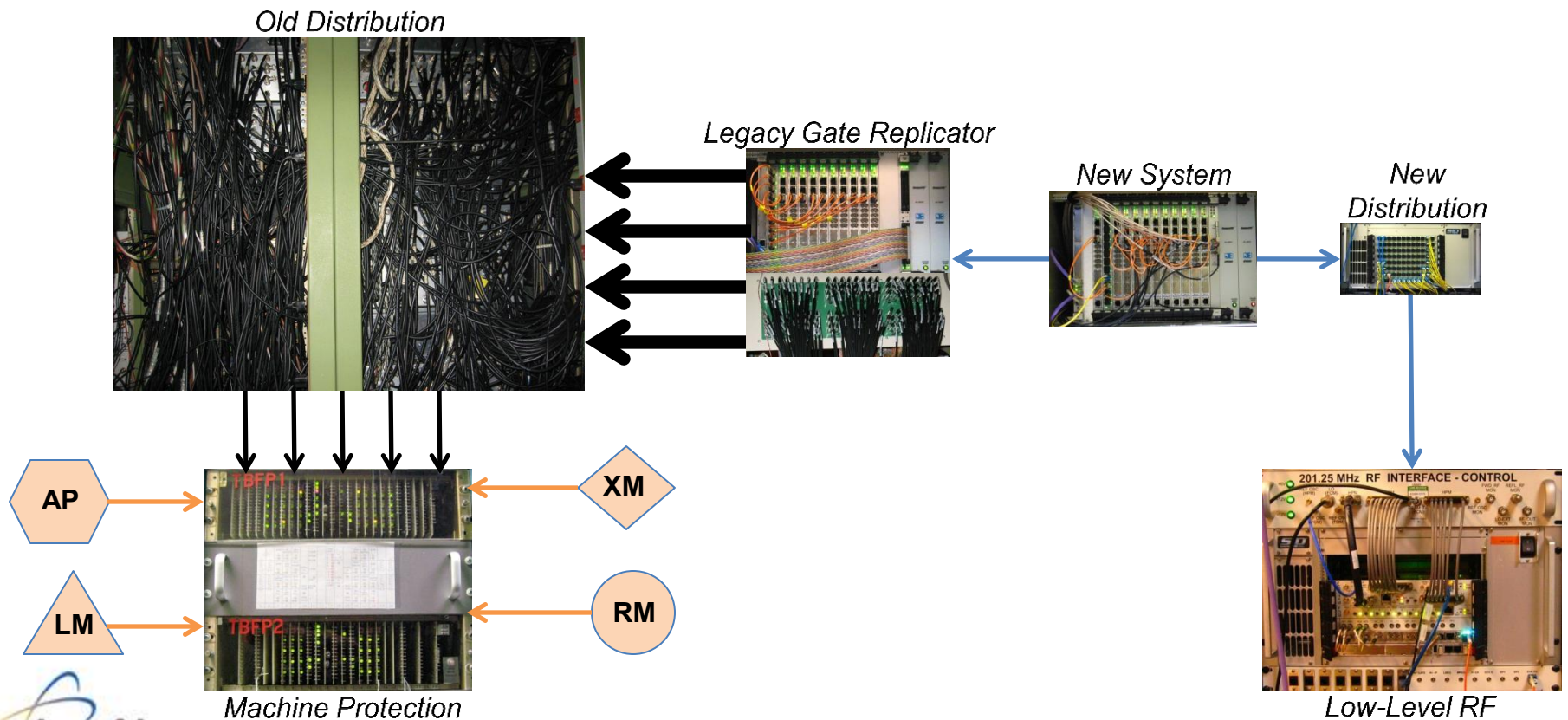
# Observation 3: You will be surprised.

- LLRF needs features of the new timing system – use new distribution.
- Machine protection does not need new features – keep old distribution.



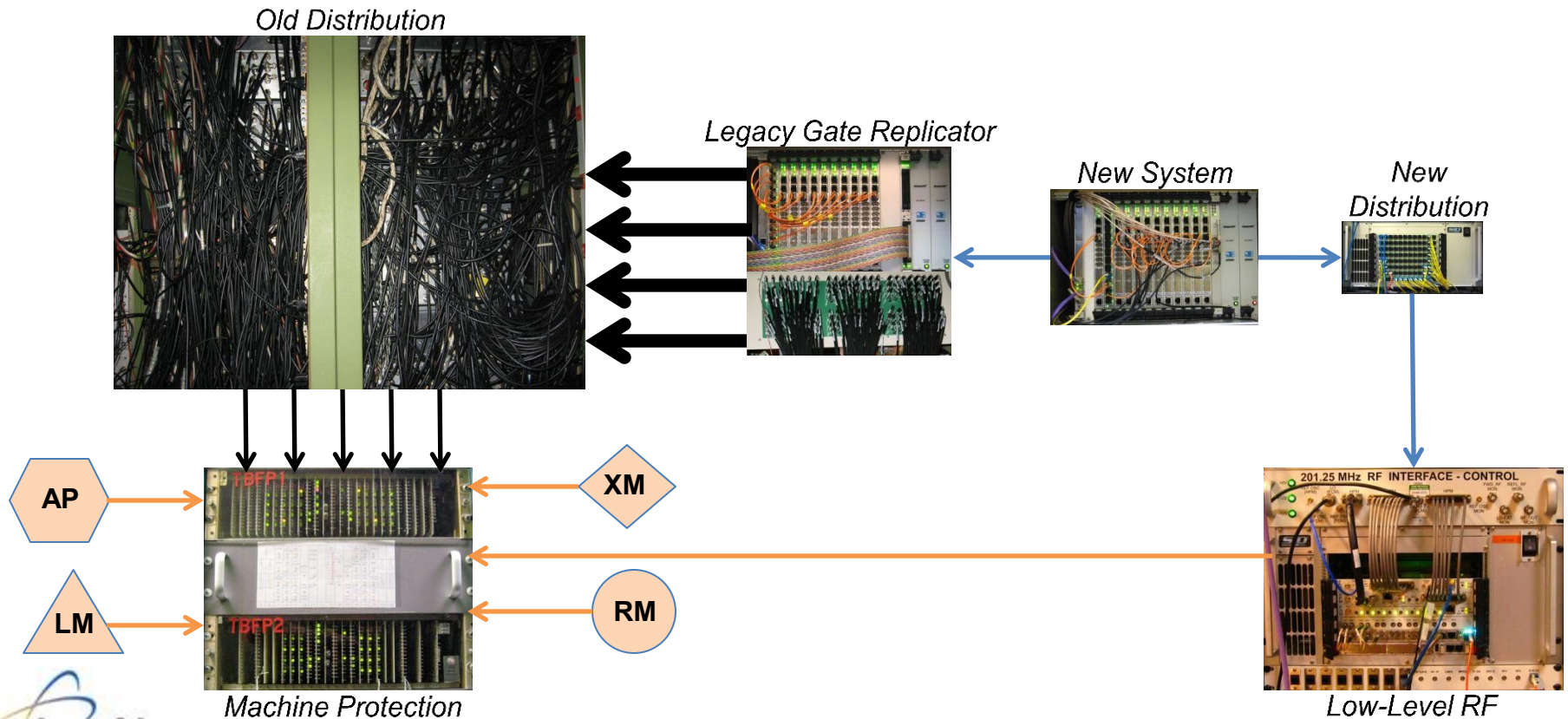
# Observation 3: You will be surprised.

*The machine protection system also gets inputs from various monitoring devices.*



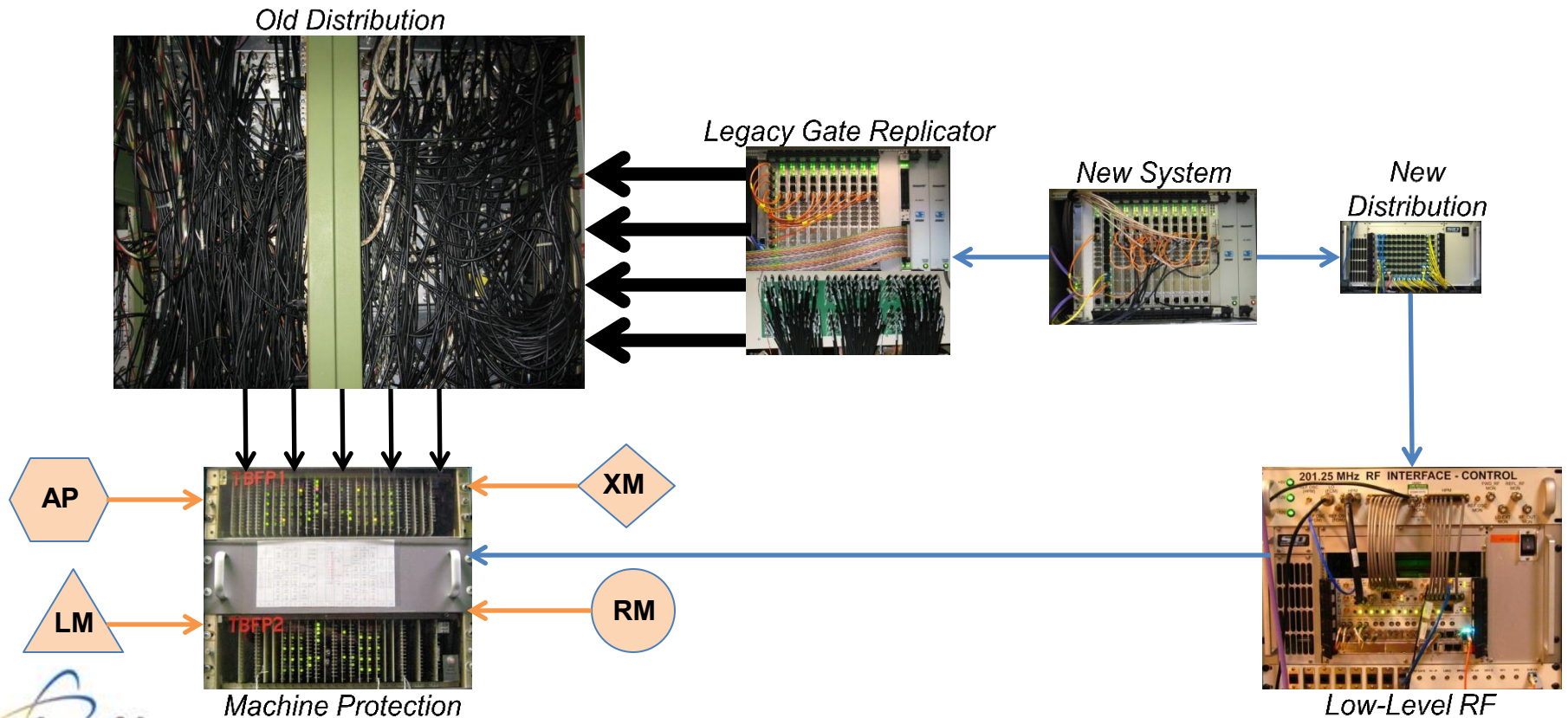
# Observation 3: You will be surprised.

*Including a signal from the Low-Level RF System*



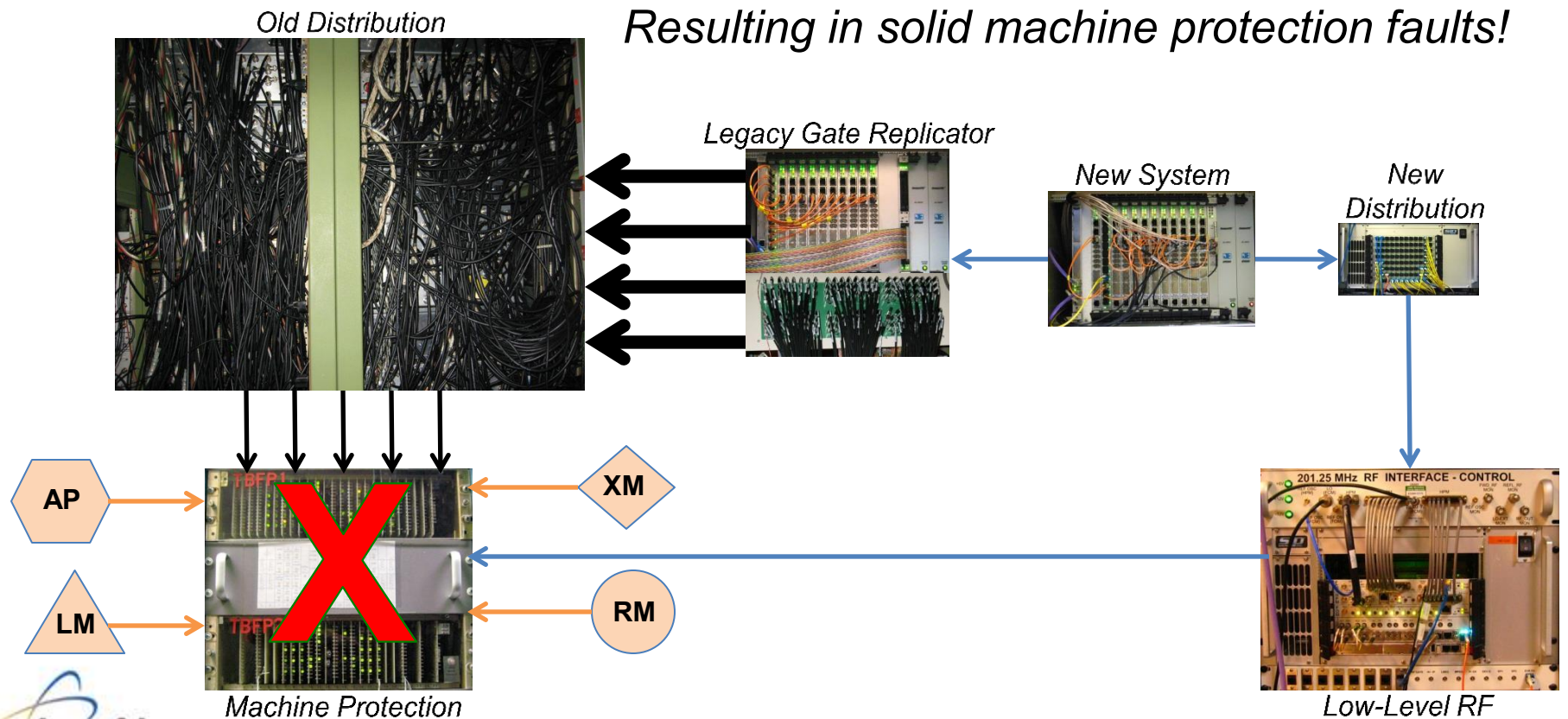
# Observation 3: You will be surprised.

Including a signal from the Low-Level RF System  
...which is derived from new timing system signals.



# Observation 3: You will be surprised.

Including a signal from the Low-Level RF System  
...which is derived from new timing system signals.

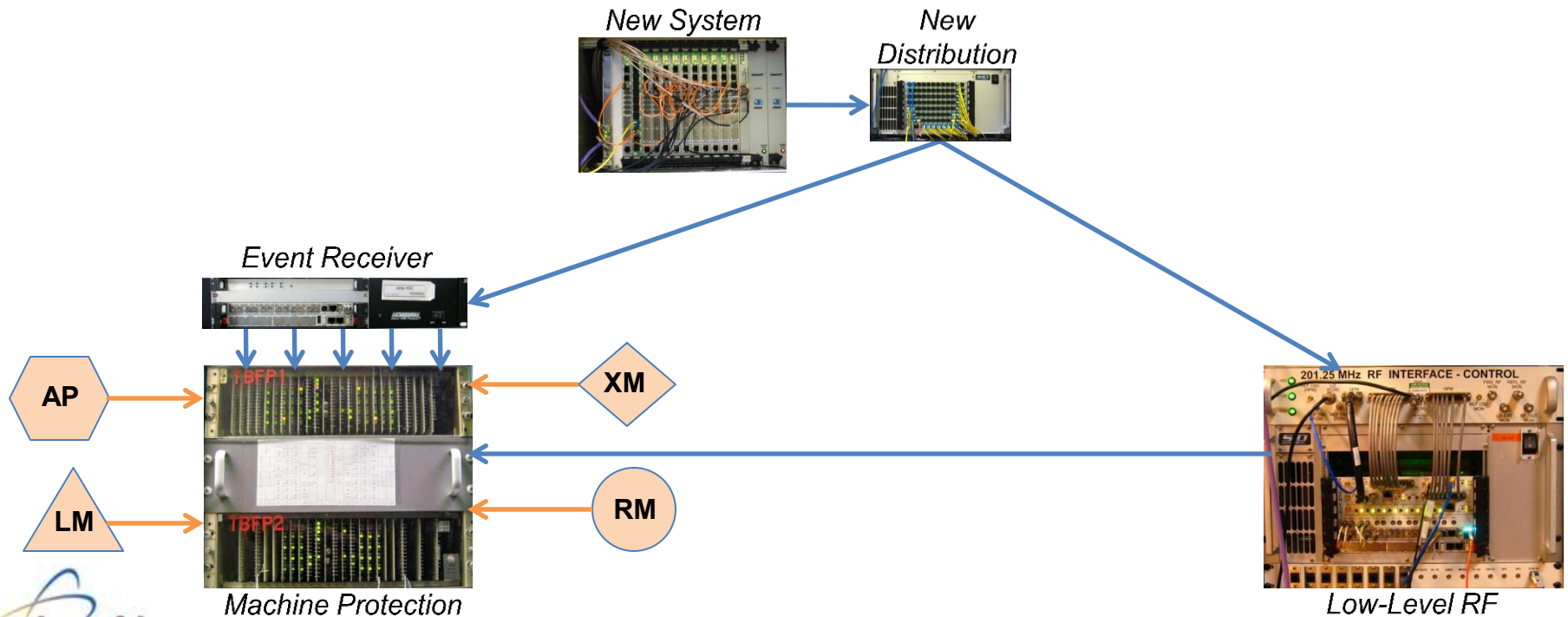


LA-UR-27876

# Observation 3: You will be surprised.

*Reconfigure:*

*Supply machine protection system with gates from the new distribution.*



# Recommendation 2: Sympathy for the operations staff.

---



## Recommendation 2: Sympathy for the operations staff.

---



HOW MANY LABORATORY EMPLOYEES DOES IT TAKE  
TO CHANGE A LIGHT BULB?

LA-UR-27876



# Recommendation 2: Sympathy for the operations staff.

---

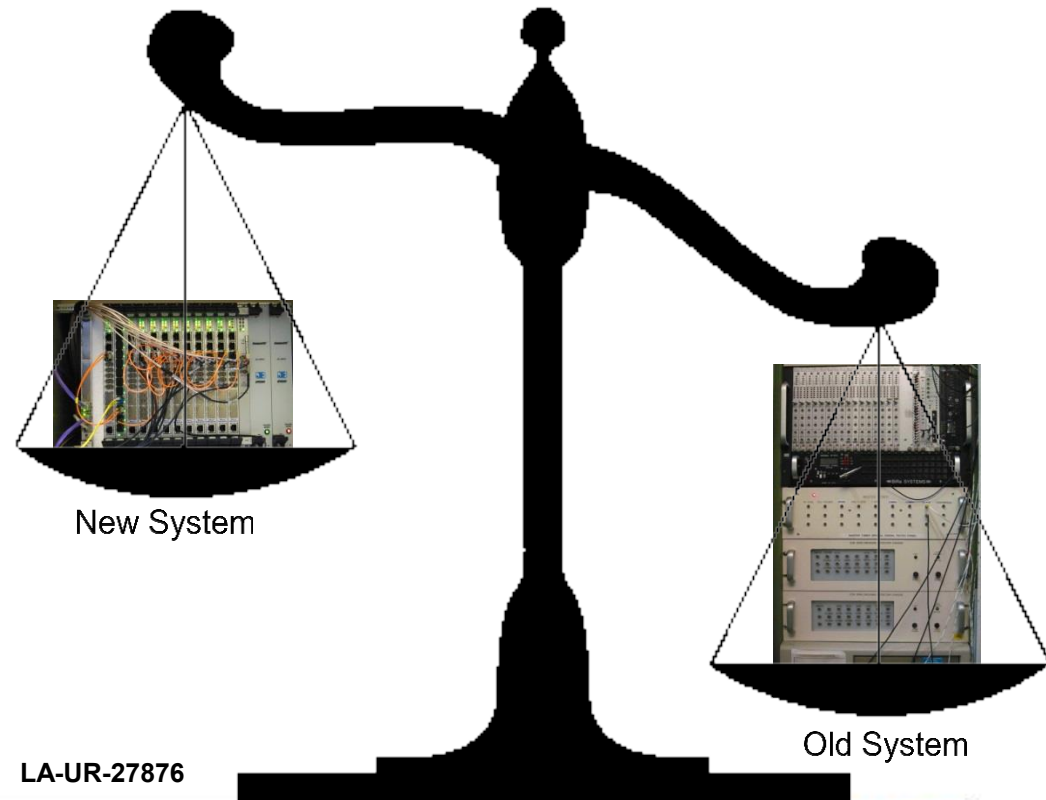


LA-UR-27876

# Recommendation 2: Sympathy for the operations staff.

## Change is Hard:

- It is even harder if the change is a surprise.
- Even a “good” change is still a change.
- What is gained from the new is often eclipsed by what is lost from the old.
- Bottom Line: The machine does not work the same way anymore.
  - New timing system altered the way an entire section of the accelerator behaved because of a change in how the beam was chopped.



## Recommendation 2: Sympathy for the operations staff.

---

### *Keeping Operations In The Loop:*

- Training sessions
- Involve operations personnel in design reviews
- Involve operations personnel in installation activities
  - Operations global perspective vs system engineer's local perspective.

# Thanks...

---

*Special Thanks To Kristi Carr*



*(the Carr-Toonist)*

# Thanks...

## *And Thank You For Your Attention!*

